



### Allied Healthcare Professionals In India

**Closing** the skill gap and **opening** new opportunities.



### The Allied health profession consists of 10 categories of professionals covering 55 different roles

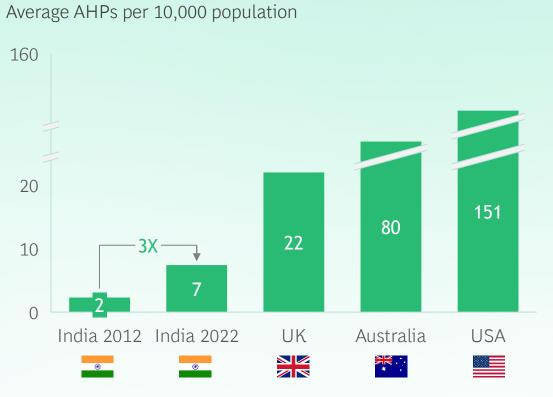


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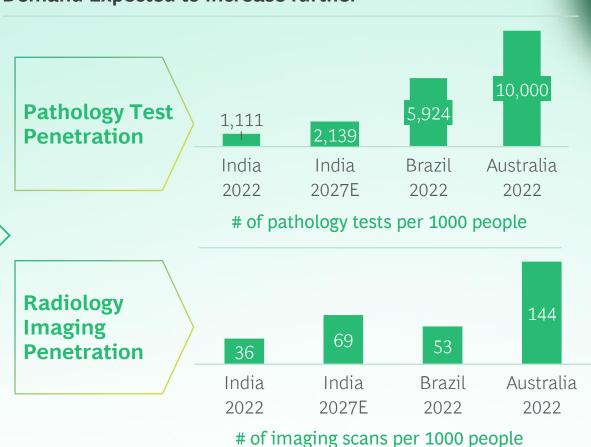
### India has a large shortage in the Allied Healthcare space, likely to expand further with growing demand...

Low Allied Health capacity compared to other economies



#### 30-40% unfulfilled demand

Source: AHPF Website, Australian Govt Dept of Health website, Statista, Press search, BCG analysis



Additional demand of 2-3M AHPs in the decade

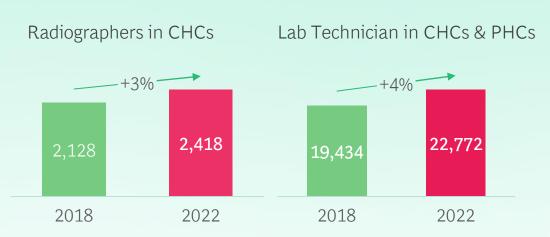


**Demand Expected to increase further** 



### ...however, it also faces a unique anti 'demand-supply' dynamic with low growth in supply coupled with low wages

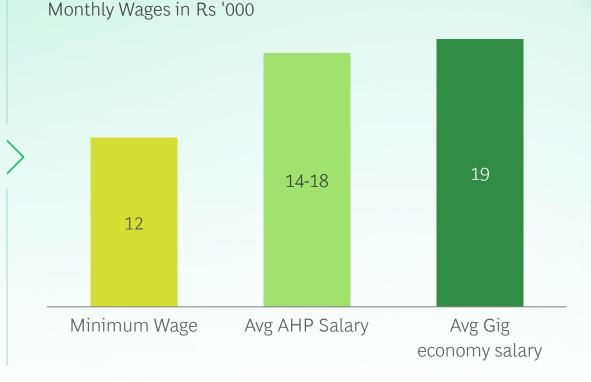
#### Supply of AHPs has not grown disproportionately



6%

Awareness of Allied Healthcare roles in the target school-going population

#### Wages for AHPs are low, often near minimum wages



Source: UP Labour Report, Press search, Rural Health statistics, BCG analysis





#### The Allied health profession is currently trapped in a vicious circle

- 6 | Lack of awareness, low willingness to pursue courses, preference to gig-economy choices, lower quality talent attracted to trainings
- **5** Low job satisfaction, leading to low word-of-mouth and referrals

**4** This further reduces employer effort and inclination towards upskilling and creating career progression pathways



30 - 40% shortage of professionals across pools

- - **1** Mushrooming of training centres; but with limited oversight on quality; low placement rates
  - 2 | High variability in quality of pass-outs; low fit with required skills at healthcare centres
  - **3** Low pay, third-party payrolls leading to high attrition rates





## Rapid proliferation of training institutions for AHPs...



of training centres established within last five years (\*Lab or Dialysis Technician in U.P.)

## ...however, training quality below expectations



77%

Colleges scored below quality benchmark in terms of skills of qualified students

### ~40%

Candidates were not confident about their job opportunities or placements in reputed centres





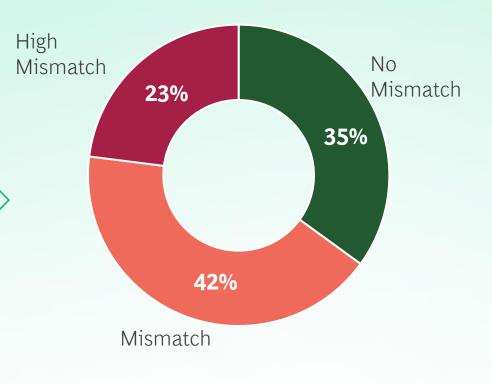
## Improving availability, but with high variability in the quality of Allied Health professionals

#### 26% employers find it 'difficult' to get skilled AHPs



Believe it is '**Feasible**' to find trained AHPs

### 65% find mismatch in skillset of the available AHPs





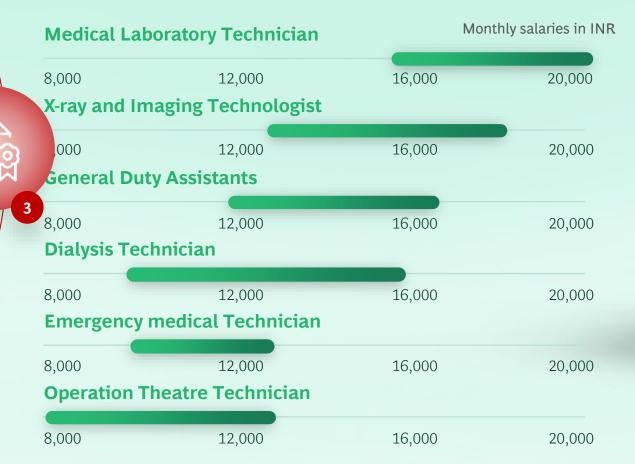
Source: Employer Survey – Tech Mahindra Foundation, BCG analysis





### Pay scales are lower, leading to higher staff churn

Salaries for Allied Health professionals continue to be low.



...leading to higher attrition

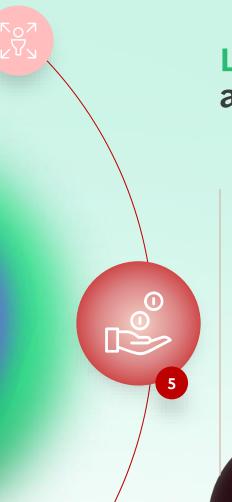


...further reducing upskilling opportunities









## Low job satisfaction leading to low referral and word of mouth

Satisfaction on work Content and Growth Opportunities

47%

Looking at themselves in the same company 1 year from now Looking at themselves in the same profession 5 years from now Will recommend AHP career pathways to others





55%





#### Lower overall interest in pursuing the Allied Healthcare profession



#### Allied Healthcare Worker

- + Stable Income
- Inclusion in formal economy
- Low Social Respect
- Long training period;2 Year Diploma
- Initial Fee
- Lower Pay



#### Gig Economy Worker

- + Higher Salary
- + Immediate Gratification
- Low entry barriers; no upfront investment
- Higher Variability in pay
- Limited growth opportunity





#### Strong foundation created via policy action to break the cycle; but would be a tall order to drive implementation



How to drive collaboration between academia, industry & administration to develop and deliver more aligned curriculum?



How to drive standardization & access to high quality skilling, even in smaller centers; role of technology in the same



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**PMKVY** Scheme and **Financial Assistance** 





How to drive respect, recognition and growth in workplace experience

How to generate awareness of programs and ensure adequate interest is generated at the grassroots?



The National Commission for Allied and Healthcare Professions Act 2021





# Let's discuss

