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MARCH 2023

ANNUAL REPORT

Accelerating Momentum

Shaping India's health system by owning and contributing to strategic healthcare agenda

A look at NATHEALTH's key initiatives & outcomes for the year 2022-23

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President's Message

Dr. Shravan Subramanyam President, NATHEALTH

Dear NATHEALTH Family,

The year 2022-23 has been a gratifying financial year, and it is coming to a glorious close; let us take a moment to revisit the incredible work we accomplished through the year. I want to begin by celebrating the successful implementation of NATHEALTH 9th Annual Summit Arogya Bharat 2023, which got bigger & better this year with participation from some of the most revered names from the industry, an engaging audience, celebrated speakers, and meaningful conversations.

The MoU with Andhra Pradesh Government, and the emerging engagement across four regions with many other state governments testify our dedication towards being an active voice in policy making.

This has been a year of tremendous growth — we clocked a growth of 90%, activated four regions, improved stakeholder engagement levels, released several whitepapers and industry insights on dialysis, financing, skilling, digital health, skilling, GST & many more. The launch of our microsite to promote Patient safety & Quality further establishes NATHEALTH as an industry thought leader. The NATHEALTH community has also grown by almost 30% this year, which is the highest increase till date for the Federation.

Our regular engagements with MoHFW, NHA, ADB, USAID, NABH, NABL QCI, NITI Aayog, MieTY, DoP, and various state governments and ministries has strengthened our collaboration footprint in the sector.

Our commitment to promoting innovation was also cemented with the enthusiastic participation of the industry at the Startup & Innovations Hub during the annual event, and with the conclusion of our Expert Series for members. Our relentless efforts in globalizing India's healthcare with the India-Africa summit and accelerating the pace of work with tie-ups with the Netherlands and Australia are steps in the right direction.

This year, we decided to up the ante for communications and our digital footprint by launching our revamped website and the upcoming member portal.

I am glad to apprise that NATHEALTH was able to achieve most of the objectives it set out to do at the beginning of 2022-23, with focus revolving on Thought Leadership, Government Engagements, Regional Impact, Partnerships, and CSR.

At this juncture, we must underline that our success story has just begun. We will strengthen our presence as the 'Unified Voice of the Industry' and continue to make way for the most critical discussions on access and quality healthcare for India.

I thank NATHEALTH's Leadership Team, the GC, Past Presidents, our members and partner federations for their continuous support.



RECENT HIGHLIGHTS The latest updates from NATHEALTH

Key initiatives & outcomes

- NATHEALTH 9th Annual Summit Arogya Bharat 2023
- NATHEALTH Healthcare CSR Awards 2023
- The launch of Patient Safety Microsite & Campaign
- Enthusiastic participation for 9th Annual Summit Arogya Bharat 2023
- Business Opportunity Pavilion
- 20 leading startups register for interactions, displays, AMAs at Start-up Innovation Hub & Hackathons at 9th Annual Summit
- NATHEALTH community grows by 47 new members
- Meeting with UP Medical Education Minister for allied health worker scale up
- Meeting with Dr. NC Prajapati, ADGME, UP for dialysis & paramedical courses
- Meeting with Shri Awadhesh Kumar Choudhary, Sr. Economic Adviser, DoP regarding logistical challenges of drug price revisions
- NATHEALTH representation on E -waste management rules
- NATHEALTH submitted feedback on Draft UP PPP Infra Policy
- NATHEALTH representation on Continuity of Service Export from India Scheme (SEIS)
- Representation to MoHFW on revision of CGHS Rates



NATHEALTH 9th Annual Summit Arogya Bharat 2023

Objectives of 9th NATHEALTH Annual Summit - Arogya Bharat 2023

Today, India stands at a crossroads of time which is ready for change. The path to achieve this holistic goal hinges on collaboration, where all the health industry stakeholders can come together, deliberate, cooperate, and work in tandem to bridge the vital gaps in service delivery. Public and private stakeholders both need to rethink on how they will address systemic issues in India, look at investing in and rebuilding healthcare infrastructure as a strategic asset. As a nation, we must look at planning the next 5 years in the first phase, and then plan for the next decades by adding more elements to enable all of us to live the new normal. Private Sector is an important and a legitimate stakeholder in this journey ahead.

NATHEALTH believes that there is a compelling need to create a unique platform conducive to meaningful dialogue that paves the way for collaboration among various stakeholders. With this objective, the theme of **9th NATHEALTH Annual Summit - Arogya Bharat 2023 is Redefining the Role of Private Sector in Achieving Universal Health Coverage while addressing current barriers and unlocking critical pathways.** This will further strengthen and reinforce the new post pandemic national healthcare agenda, for us to unite healthcare ecosystem especially at a time when the world finds itself at a challenging crossroad.

Supporting the National Agenda

Actioning upon some of the post pandemic lessons and harnessing the true potential of the private sector therefore implies to:

- Effectively collaborate on the national UHC agenda: Successfully integrating into the ecosystem envisioned as Arogya Bharat, where both public and private sector deliver their responsibility while fulfilling their key obligations to key stakeholders
- Demonstrate real demand and innovate in channelizing this demand to scale hyper efficient models of care delivery





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NATHEALTH Healthcare CSR Awards 2023 receives 67 impactful nominations

With an aim to unite all stakeholders in healthcare, the 9th Annual Summit Arogya Bharat features the Healthcare CSR Awards Ceremony to bring together and felicitate corporations practicing healthcare CSR and other philanthropic organizations in this field. The awards have received 67 nominations.



Award categories:

- Health Technology Innovations
- Community Based Health Solutions
- Environmental Health
- COVID-19 Preparedness and Resilience

The Esteemed Awards Jury

- Mr. Chandra Kishore Mishra, Former Secretary, Government of India, Mentor, Swasth Bharat Task Force, FICCI
- Dr. Indu Bhushan, Ex-CEO, Ayushman Bharat
- Ms. Roli Singh, Additional Secretary & Mission Director National Health Mission, Ministry of Health and Family Welfare
- Dr. Rajani Ved, Director, Health, India Office , Bill & Milinda Gates Foundation (BMGF)
- Ms. Sheena Chhabbra, Senior Health Specialist, Health, Nutrition and Population Global Practice, South Asia Region , World Bank
- Dr. Samapti Guha, Professor, Centre for Social Entrepreneurship, School of Management and Labour Studies, Tata Institute of Social Sciences, Mumbai

The launch of Patient Safety Microsite & Campaign

At the 9th Annual Summit, NATHEALTH's microsite launch is part of a high-level campaign on "Choose Safer Healthcare". NATHEALTH along with partners is initiating a public education campaign on "Choose Safer Healthcare". The campaign seeks to improve patient and general public's understanding on safety measures which are important to prevent medical errors and implications of unsafe care. Presently, patient understanding of many aspects of healthcare services is limited and several misconceptions exist which need to be busted.

The microsite is launched during the Annual Summit on 23 March - Day 2 of the Summit in the presence of senior dignitaries. The objective of the microsite is to empower patients, enabling them to follow safety measures while buying medicines, while staying at the hospital, undergoing diagnosis at a lab, during blood donation, among others. The animated videos will be available in both, Hindi and English.

A high-level content review committee is lending support to the microsite

- Chief campaign adviser Dr. Narottam Puri, Advisor Medical Operations, Fortis Healthcare Limited; Principal Advisor, QCI & Advisor – Health Services & MVT, FICCI; Hony. Prof. Indian Medical Association.
- Air Marshal (Dr.) Pawan Kapoor, AVSM, VSM, and BAR (Retd), Former Director-General of Medical Services (IAF) assumed the designation of Vice-Chairman of Rus Education.
- Mr. Atul Mohan Kochhar, Chief Executive Officer, National Accreditation Board for Hospitals and Healthcare Providers (NABH).
- Dr. Deepak TS, Senior Manager Clinical Affairs, Healthium Medtech Pvt. Ltd.
- Dr. Nishant Agarwal, HOD, Emergency Medicine and Care, Charnock Hospital.
- Dr. Akash Sud, Head, Medical Processes, Fortis Healthcare.



Start-up Innovation Hub & Hackathons at 9th Annual Summit sees 20 leading startups registering for interactions, displays, AMAs

Amid the entrepreneurship fervor in the country, the summit is providing an opportunity to leading start-ups in healthcare to present their innovative business models, and a chance to resolve the key challenges they are facing. Start-ups and business leaders can leverage this platform to connect with each other for access to technology, investments, and collaboration to support the upcoming players in the healthcare ecosystem.



These startups are revolutionizing various domains of healthcare including health risk assessment, disease management, telemedicine, e-pharmacies, drug discovery, clinical development, med-tech, diagnostics, AI/ML-powered clinical decision support, health monitoring, fitness and wellness, and more. By offering cutting-edge solutions, these startups are enabling healthcare providers to deliver more efficient, effective, and affordable care to patients.

NATHEALTH welcomes its new members for the year 2022-23

Dr. Harsh V Agrawal, All Asia Medical Institute (AAMI)	Healthcare Provider
Dr. Lakshmi Jagannathan, DERBI Foundation	Health Tech Startup/Incubator
Dr. Mallika Kapoor, AIMIL	Health Tech
Mr. Ravindra Kumar, Lupin Diagnostics	Diagnostics
Mr. Indranil Roy Choudhury, Apex Kidney Care	Renal Care
Dr. Satyajit Bose, The Mission Hospital	Healthcare Provider
Dr. Swapan Dey, ESKAG Sanjeevani Pvt. Ltd.	Healthcare Provider
Dr. Manisha Mehta, Sukhda Multispeciality Hospital	Healthcare Provider
Mr. Pankaj Tandon/Mr. Prabhat Shrivastava, VitusCare	Healthcare Provider
Mr. Shaurya A Tayal, RAHI Care	Healthcare Provider
Mr. Aseem Garg, Deep Chand Dialysis Centre Pvt. Ltd.	Healthcare Provider
Mr. Vishnu Bhat, Blueneem Medical Devices Pvt. Ltd.	Medical Devices
Ms. Sudarshana Gangulee, Mani Group	Infrastructure, Medical Education & HC
Mr. Arindam Chakraborty, Nova Fertility East	Healthcare Provider
Mr. Anurag Tantia, GPT Healthcare Limited	Healthcare Provider
Ms. Aurodeepa Rath, Diversy	Wellness
Mr. Yash Prithviraj Mutha, Krsna Diagnostics	Diagnostics
Mr. Amitabh Dubey, Novartis Healthcare Pvt. Ltd.	Pharma
Dr. Shanay Vikram Shah, Shalby Limited	Healthcare Provider
Dr. Santosh Shetty, Kokilaben Dhirubhai Ambani Hospital	Healthcare Provider

NATHEALTH welcomes its new members for the year 2022-23

Mr. Kalyan Sivasailam, 5C Network India Pvt. Ltd.	Startup/ MedTech
Dr. Raajiv Singhal, Marengo Asia Healthcare	Healthcare Provider
Mr. Dheeraj Jain, Redcliffe Life Images	Diagnostics
Mr. Bidhan Chowdhury, TaCa Healthcare	Healthcare Provider
Mr. Mayur U Shetty, CEO, Blackfrog Technologies	Health Tech
Mr. Nitin Aggarwal, Axis Bank Ltd.	Banking
Mr. Tom George, Guardian Angel Homecare Pvt. Ltd.	Home Healthcare
Mr. Susamoy Mishra, IBA Molecular Imaging (India) Pvt. Ltd.	Pharma
Dr. Kamal Baghi, Anil Baghi Hospital	Healthcare Provider
Mr. Atul Kumar, Indus Law associates	Legal
Mr. Nilotpal Chakravorty, GHV Advanced care Pvt. Ltd. (Prystine Care)	Healthcare services
Mr. Vivek Kwatra/Mr. Tanmay Dalal, HDFC Bank Ltd.	Banking Services
Mr. Vikram Vuppala, Nephocare Health Services Pvt. Ltd.	Provider/Services
Dr. Chandrika Kambam/Mr. Mayank Banerjee, EVEN Healthcare,	Insurance
Dr. Harsh V Agrawal, All Asia Medical Institute	Healthcare provider
Mr. Abhinav Dixit, Intex Technologies (India) Ltd.	Med tech
CA. Kinjal Sudhir Babariya, Apulki healthcare private limited	Healthcare Provider
Dr. Dhaval Bhat, Kokilaben Dhirubhai Ambani Hospital	Healthcare Provider
Mr. Prabhat Kumar Shrivastava, Vitus Care Medlife Pvt. Ltd.	Healthcare Provider

NATHEALTH welcomes its new members for the year 2022-23

Dr. Arunangshu Ganguly, Healthworld Hospitals (A unit of Parashmani Medical Centre Pvt. Ltd.)	Provider
Mr. Sameer Joshi, Transcender services (iTransform)	Digital Health
Prof . Shankar Das, Tata Institute of Social Sciences	Institution
Mr. Nikhilesh Tiwari, Collateral Medical Pvt. Ltd.	Medical Device
Mr. Venkataraman, Karkinos Healthcare	Medical Technology
Mr. Niranjan Kumar, Association of Pre-owned Medical Equipments of India (APMEI)	Association
Ms. Naina, K-law	Legal
Mr. Manish Jobanputra, Cellcure Cancer Centre	Provider
Ms. Musrefa Hossain, G D Hospital & Diabetes Institute	Provider
Mr. Navneet Ranjan, Mediversal Healthcare Pvt. Ltd.	Provider
Mr. Saurabh Gupta, MYITMANAGER	Cyber Security
Mr. Abhinav Sharma, Linked Care CHC India Pvt. Ltd.	Healthcare Services

NATHEALTH Healthcare Federation of India

Communications & Outreach programs surge ahead in 2022-23

Reach & engagement on Facebook, LinkedIn & Twitter



Total Followers: 5,335

Total Impressions (past 6 months): 17,883

Total Engagements (past 6 months): 1,019



Total Followers: 6,909

Total Impressions (past 6 months): 158,198

Total Engagements (past 6 months): 11,583



Total Followers: 1347

Total Impressions (past 6 months): 69,114

Total Engagements (past 6 months): 2,879

new members joined NATHEALTH this year digital community grows to near

13000+

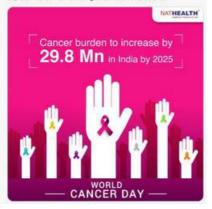
340K+ Social media impressions

NATHEALTH was covered by major media business publications with thought leadership articles **195K**+ Social media engagement

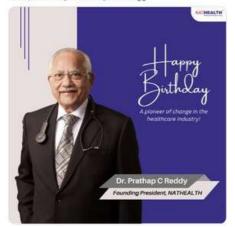
NATHEALTH's collaboration with various Government initiatives garnered visibility in print & on social media **10** Years of NATHEALTH celebrated in New Delhi with an intimate gathering

Recent Media Coverage

NATHEALTH #WeStandWithIndia - Beb 4 #Cancer is one of the 4 major diseases contributing to the increasing burden of #NCDs in India. But it is preventable if we educate ourselves is do the need/u. This #Weed/concerdow, lets take a step, hower small, to prevent cancer from affecting ourselves & our loved ones. k es£



NATHEALTH #WeStandWithIndia Schuthealthindia - Feb 6 Wishing a very happy birthday to the visionary OPPrathapCReddy -Doyen of modern healthcare in Indial The industry thanks you for your vision, eternal optimism and guidance that has touched mi Thank you for being our founding president 🕌 llions of lives.



NATHEALTH #WeStandWithIndia - @nathealthindia - Feb 2 To discuss the way forward for scaling up the #AlledHealthWork force, NATHEALTH recently met with Stri Alok Kumar PS (@MeUPGovt) & other stakeholders where the key step identified was to prepare a PPP model/proposal for providing training at a degree/dipioma/certification level.





NATHEALTH #WeStandWithIndia _____@nathealthindia - Feb 27 Eminent leaders of the healthcare industry are here!

Where are you at? Register yourself today for the #NATHEALTH It 2023, where Hegister you'se wood for the wood next, readination to 222, where key industry stakeholders & mentors will gather to forge a way forward for the //healthcare industry. Register here: nathealthindia.org/etn/annual-sum...



Creating a pool of medical specialists join DNB programmes. Processes must be stand-ardised. A common teachers' accreditation cell for NMC and NBE is essential to standardise and improve the quality of faculty. Schedule for admissions and exams must be fixed with no changes barring emergen-cies. Raising the faculty's re-tirement age can create an adequate talent pool of teachers. Qualified profes-sionals from abroad can be considered for NBE appoint-ments.

ments.

specia

EXPLORE. Network of mid-sized hospitals must be leveraged to bridge the gap of

MORE SEATS NEEDED Seats need to be increased in the most in-demand special-ties to meet the demand for more specialists. More ap-plications can be encouraged

plications can be encouraged towards specialties that are mutually beneficial for all stakeholders. It also is critical to re-start accreditation to Standalone Diagnostic Labs and Radi-ology Centers for DNB train-ing in courses like Pathology

BY INVITATION - 16

H SUDARSHAN BALLAL

I ndia's 13 lakh doctors (10 lakh practising) translate to a ratio of 1 active MBIS doctor for every 1343 people. According to the World Health Organiza-tion, India faces a shortage of 154 lakh doctors, particu-larly specialists, with just 0.3 specialists per 1,000 popula-tion. An immediate solution to ndia's 13 lakh doctors

An immediate solution to address this, would be to use existing hospitals to produce specialists through DNB (Diplomate of the National Board). Over 1,000 large fa-cilities in the country are ac-credited to the National Board of Examinations in Medical Sciences (NBEMS) and contribute around 12,000 DNR/DrNB/FNB spe-cialist seats. But there is tre-mendous potential to lever-age the network of mid-sized hospitals to uggrade the aca-demic framework and bridge the gap for specialists. An immediate solution to

SUBSIDY GAP

SUBSIDY GAP The subsidy gap in DNB must be financed. Private hospitals spend ¥10-15 lakhs per DNB student annually. Compared to a private medical college specialist course costing ₹25-30 lakhs per year for MD/MS degree, it costs between ₹50,000 to ₹2.5 lakh annually

NATHEALTH #WeStandWithIndia - gnathealthindia - Jan 16 Your support matters! Become a part of the #TBMuktBharat Abhiyaan today by adopting a TB

patient. Be the change the community needs.



Get healed in India



particularly, plays a vital role for price-sensitive patients from Bangladesh, Afgh-anistan, Nepal, Myanmar, Bhutan, Pakistan, and Nigeria. The government should forme out with a policy framework on MVT and fo-uss on increasing market share and patient flow in re-gions where India already enjoys high reddibility. Ray-nee depreciation pushes up the cost of care since 30-40 erreent of a hospital's cost is on account of medical equip-ment, out of which 80 per-cent is imported. If the In-dian rupe strengthens against the dollar, MVT would get a further boost. M edical value travel (MVT) in India is expected to get a major boost in 2023 on the

L - Coperation to get at major loss in 2023 on the back of pent-up demand, starting cost of treatment in 2023 on the back of pent-up demand. Starting cost of treatment in the out, and geopolitical issues driving the policitest needing medical care to India. The government's Heal in India's cheme is also expected to fuel MVT in the wellness space, which has revived after the pandemic. MVT contributes about 10-12 percent to the revenues of many large hospitals and could rise to 15-18 percent in the next. The second of the multiple second of the second sought after destinations among oreneas patients. Indua plaste suggery and among the low-cost procedures in India Kolkatto.

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The writer is CEO, AMRI Hospitals, Kolkata, Views are personal.



DICAL TOURISM, India h

NATHEALTH #WeStandWithindia Brathealthindia - Feb 1 With the Union #Budget2023 allocating a whopping Re 88,956 Cr to health expenditure, a Re 3,250 Cr Inike of 2.71% from Re 88,806 Cr in 7922, we are expecting to see significant growth in the #healthcare industry & will continuously strive to contribute towards it.



NATHEALTH #WeStandWithIndia end and the attract of a kind ever Block your calendars today! The annualSummit, a one of a kind ever the private pagers in the #Marktore industry to join forces & take action. Don't miss the chance to revolutionize the sector along w/ milt, a one of a kind event for Industry experts. Stay tuned for me





Meeting with Mr Alok Kumar, PS (Medical Education), Government of UP for allied health worker scale up



NATHEALTH recently met with Shri Alok Kumar PS (Medical Education) Uttar Pradesh, for discussions regarding allied health worker scale up. During the meeting, one of the key asks from NATHEALTH was to prepare a PPP model/proposal on providing training at degree/diploma or certification level to scale up the allied health workers.

The state of UP is looking at doubling the medical colleges in the next 5 years, and is the only state which has a PPP policy for medical colleges and for nursing and paramedical in progress.

Key outcomes of the meeting:

- Insurance members expressed willingness to provide training on claim processes.
- Dialysis members stepped up to provide trainings at degree / diploma level for dialysis technicians.
- Homecare members suggested and offered to provide necessary trainings for high demand of attendants.
- Next steps discussed regarding pharmacists' upscale.

Meeting with Dr. NC Prajapati, ADGME, UP for dialysis and paramedical courses

NATHEALTH and its select members met with Dr. NC Prajapati, ADGME, UP for operationalization of para medical courses in medical colleges, and a discussion on a dialysis course.

A brief presentation was shared regarding:

- Possible sites (Government Medical Colleges) where Dialysis Training Institutes can be operated, as they have the infrastructure, dialysis machines, nephrologist, etc.
- Potential structuring options
- Innovative ideas from private sector capturing technical parameters in software with AI based analysis

Industry partners also shared different experiences & challenges relating to making the dialysis career aspirational and spreading awareness in rural community, amongst the youth, and more.

Next steps:

- Authorities to share the Dialysis syllabus suggested by the advisory committee. Relevant NATHEALTH members to coordinate to give final recommendations for implementation.
- Authorities to share the methodology of selecting the candidates with industry partners for their review and feedback.

Industry partners to share their suggestions on:

- Different innovations to be included in the curriculum and/or clinical training.
- Operating models where private partners can work with Government especially in Medical Colleges, with no nephrology department.
- Understanding the best use of student technology for self-evaluation.
- Imparting training on CCRT & more.



Meeting with Shri Awadhesh Kumar Choudhary, Sr. Economic Adviser, DoP regarding logistical challenges of drug price revisions

NATHEALTH held a meeting with Shri Awadhesh Kumar Choudhary, Sr. Economic Adviser, Department of Pharmaceuticals in reference to the recent notifications from National Pharmaceutical Pricing Authority on revision of ceiling prices for various drug formulations.

The meeting discussed how the price revisions for hundreds of drug formulations can potentially affect over 5,000 different brands. The talks focussed on the

- Consumer perspective
- Retailer perspective
- Manufacturer perspective
- Possible negative impact on the pharma supply chain

Proposed requests included:

- For effective and smooth implementation, allowing the manufacturers/retailers/suppliers some staging time, so that consumers do not face any difficulty in getting essential drugs.
- A 60-day period between date of notification and date of effective implementation.
- Regular interaction and information exchange for effective implementation of proposed initiatives by the Government of India.

NATHEALTH representation on E-waste management rules

NATHEALTH submitted its feedback on the Impact of E-Waste Management Rules, 2022 on the Medical Technology Industry, as per the action call from the Department of Pharmaceuticals, Ministry of Chemicals & Fertilizers. The implementation of E-Waste Management Rules, 2022 would have a big impact on overall Medical Device industry both in India as well as outside of India and will lead to a standstill of the supplies of Medical Devices in the country beyond 01, April 2023. The collated industry feedback from NATHEALTH included suggestions & comments on:

- Missing Exemptions for Medical Device
- Scope of the Rules
- Request to introduce in the e-waste rules an exclusion for large scale fixed installations and delete the reference to radiotherapy equipment
- Provisions for spare parts
- Identification of E-Waste in Medical Devices
- Financial implication of E-Waste Management Rules
- Operational Challenges and Proposed Solution

Representation to MoHFW on revision of CGHS Rates

NATHEALTH recently reached out to Shri Rajesh Bhushan, Union Health Secretary, MoHFW for a representation on revision of CGHS Rates. Private healthcare providers have been providing service to Central Government employees and Ex-Servicemen under this and ECHS scheme. However, the last tariff revision was done in 2014 and the rates have not been revised in line with inflation. The letter included requests on:

- A revision in rates keeping in mind the long duration since last revision
- A mechanism to tie these rates to CPI index so that they don't fall out of line again
- A mechanism for speedy settlement of claims removes payment risk and results in full participation of all providers without their working capital getting locked.



NATHEALTH submitted feedback on Draft UP PPP Infra Policy

NATHEALTH submitted its comments on Draft UP PPP Infra Policy, which is a Scheme for Government Support to attract Private Investment in the Development of Hospitals in the State of Uttar Pradesh. Some of the suggestions covered in the feedback include:

- Key challenges in tier 2 locations
- Delivery models
- Solution framework
- Payment cycle & cashflows for working capital
- The joint role of Government and private players
- Framework on guidelines and compliances
- Supply chain challenges & recommendations

and more

NATHEALTH representation on Continuity of Service Export from India Scheme (SEIS)

NATHEALTH submitted a collaborative representation to Shri Rajesh Bhushan, Union Health Secretary, MoHFW on Continuity of Service Export from India Scheme (SEIS), Abolition of health-cess, and issuance of Duty Credit Scrips for last 2 financial years. The recommendations covered the following:

- MVT and India
- Continued investment in advanced technologies
- Seeking international accreditation
- Managing cost of treatment despite cost inflation
- Scout for skilled manpower and medical talent
- Support required from the Government



LEADERS SPEAK

pandemic Post recovery, healthcare financing, elder care, medtech, startups, innovation, you name it, regardless of your area of interest, NATHEALTH has something for everyone. flagship Additionally, our NATHEALTH Annual Event helps you interact with our expert speakers and your colleagues. Healthcare is often seen as a discrete series of interventions, whether it is a prevention, diagnosis, screening, therapeutics but a continuum of care is needed as that one tool that links all of these to make the patient journey satisfactory. both Experts from the Government and the private sector come together at our Annual Summits to discuss more.



Dr. Shravan Subramanyam President, NATHEALTH

INDUSTRY WHITEPAPERS BY NATHEALTH & PARTNERS

Insights into the evolving trends of the healthcare industry

- Allied Health Worker A ripe opportunity for PPP
- Healthcare Financing Enabling accessible, equitable, and affordable health coverage for 1.4 bn Indian citizens
- Dialysis delivery in India: demand, challenges and policy insights
- Pathways to Scale Adoption of Digital Health in India



Knowledge Partner



Allied Health Worker – A ripe opportunity for PPP

The allied health worker shortage in India is growing due to the increasing demand for diagnostics and elderly care. Although there are many AHP training centers, the quality of training is often poor. The variability in the quality of workers, along with low pay and recognition, leads to high churn and limited upskilling investments. Healthcare organizations often fulfill the shortage by leveraging nurses or low-skilled professionals, which further reduces incentives for management to tackle the issue structurally. The lack of structured training initiatives for emerging skill sets, such as digital health provisioning and insurance, will exacerbate the problem in the future.

Certain measures have been taken by the public sector and private sector to address some of these challenges, however not necessarily address the scale of the challenge. A concerted effort along 3 sets of interventions would be necessary to break this vicious cycle

- Strengthen the training to enhance the quality of professionals emerging out of the system, with a clear ability to assess their skill levels
- Strengthen placement support for the trained candidates, and enhance social and professional recognition
- Popularize the cadre and build demand in the community to be part of this profession

If these interventions are addressed effectively, it has the potential to break the vicious cycle and create a virtuous one, resulting in several benefits. This includes the creation of 3-6 million additional jobs in the allied health sector in India. Improved health outcomes in the country would also be a result of a skilled and qualified workforce in the healthcare sector. Moreover, India would strengthen its position globally in healthcare, becoming a powerhouse of talent in addition to being known for providing high-quality, low-cost care and medicines.

Knowledge Partner

Healthcare Financing



Enabling accessible, equitable, and affordable health coverage for 1.4 bn Indian citizens

The healthcare system in India is encountering various challenges related to inadequate infrastructure, inequitable health coverage, and an insufficient focus on outcomes. To address these issues, the implementation of solutions such as PPP hospitals in non-urban areas, the creation of affordable health insurance for the missing middle, and the adoption of a value-based payment model are suggested. However, the government's PPP scheme has not been able to attract private providers effectively, and only three projects in Odisha have received in-principle approval but are yet to be awarded.

The PPP scheme in India's healthcare sector faces challenges, including policy design and unattractive locations. Other challenges include a time-consuming of demand channeling bidding process, and lack mechanisms. Recommendations to address these challenges include creating draft tender interactions documents through structured between stakeholders. implementing a separate PPP for building hospitals, adopting a hub and spoke model, pricing services based on delivery cost, and routing payments through third-party administrators for timely disbursements.

India has made progress in reducing out-of-pocket expenses on healthcare, but it is still higher than the global average. To further reduce out-of-pocket expenses, outpatient coverage could be included in insurance products, and health protection could be expanded to the missing middle. One potential solution is to develop an affordable and sustainable health insurance product for the missing middle by leveraging the existing ABPMJAY provider network. Providers must align with tariffs, and innovative distribution channels must be explored to reach the target population and diversify the risk pool. A collaborative environment of stakeholders from the government, providers, and payers will be pivotal in achieving the transition to this new payment reform.

Knowledge Partner



Dialysis delivery in India: demand, challenges and policy insights

Renal failure is an important public health problem. However, it remains a mostly undocumented cause of premature death in developing countries, like India. As per government estimates, nearly 220,000 patients develop the end-stage renal disease (ESRD) annually in India, leading to an additional annual dialysis demand of 34 million treatment sessions. Almost 94% of dialysis patients in India are on Hemodialysis (HD) Treatment. With nearly 5,000 existing dialysis centers and 3,340 nephrologists, this may be inadequate to meet the upcoming demand for dialysis.

Key Challenges - The lack of access to dialysis centers and machines across districts, lead to the low frequency of treatment, impacting the health of patients to the erratic and low rate of reimbursements for dialysis sessions affecting the operation of dialysis centers. There is a lack of skilled workforce and the low uptake of PD in India. There is a growing need for Clinical Outcome Monitoring and standalone dialysis centers. India also needs to address several gaps in terms of training healthcare professionals and building a skilled workforce to deliver quality dialysis services.

Recommendations - The short-term recommendations focus on improving access to standalone dialysis centers through both PPP and non-PPP channels, optimal use of human resources, maintaining standards and mitigating other costs. The medium-term recommendations include job training and internship opportunities for DTs, short-term training for nurses on both HD and PD.

Key recommendations for peritoneal dialysis - This includes PPP mode for PD treatment delivery with private service providers providing consumables and public sector providing care, building awareness amongst patients through information and education campaigns, and establishing supply-side channels by enabling a reduction in the cost of consumables.

Knowledge PartnersPathways to Scale Adoption ofNASSCOM® ARTHURDigital Health in India

This report aims to provide solutions to drive the adoption of digital health and ABDM by healthcare providers in the country. This report provides an overview of the current landscape of digital health and ABDM adoption by different provider segments and patients, drawing key learnings from global digitalization efforts and local success stories. It also identifies barriers to adoption as perceived by different provider segments and recommends key imperatives to drive adoption. This report's findings are based on extensive interviews and comprehensive survey studies of government stakeholders, industry leaders, healthcare providers, and patients.

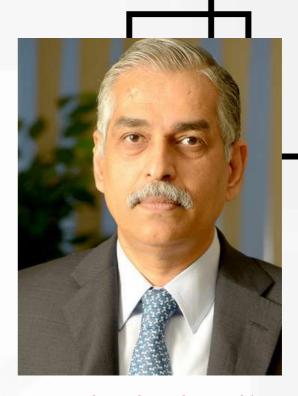
The report provides an overview of the current adoption landscape of digital health and ABDM across healthcare providers in the country. Large private hospitals and labs are the most digitalized, while small labs and out-of-hospital providers are the least digitalized. The public health system is leading ABDM adoption, and government initiatives have focused on increasing ABHA ID creation, incentivizing ABDM utilization, and driving payor-side consolidation. Providers acknowledge the benefits of digitalization but require a push to undergo the process due to barriers such as high cost perception and data safety issues. Patient-side survey results show significant levels of digital health awareness and acknowledgment of PHR benefits.

Key Learnings and Recommendations - It was found that the burden of technical compliance must be systemically placed on the DSCs, among other things. Key recommendations included demonstrating data security and privacy safeguards for the patient through technology and health records regulatory interventions such as data privacy bill, increasing the ambit of ABDM, creating initial champions and partners, among other things.

Finally, the report outlines a future use case roadmap to drive adoption of digital health and ABDM in the Indian healthcare ecosystem, with positive impacts seen in various case studies such as chemotherapy, telemedicine, and virtual counseling services.

LEADERS SPEAK

The pandemic was the challenge for many countries which have some of the best infrastructure in the world. In our part of the world we also witness that what can be achieved through collaborative efforts. Collectively we were able to develop new advanced testing and treatment solutions in the shortest possible time. NATHEALTH summits and events are a vital opportunity for all of us to identify and address critical gaps for our country. I am sure these summits and events will provide all of us with many enriching sessions which will be helpful to charge a strong health care trajectory for India.



Dr. Ashutosh Raghuvanshi Senior Vice President, NATHEALTH Managing Director, Fortis Healthcare

GLOBALIZING INDIA'S HEALTHCARE

Where NATHEALTH's vision starts to spread beyond boundaries

Key initiatives & outcomes

- ADB Mission meet with focus on Asia Pacific & African regions
- Netherlands Embassy collaborative discussions
- Australian Embassy Meet
- MVT Heal in India Scope document
- Participation in Chintan Shivir on MVT organized by MOHFW
- Health FDI, VGF reforms & Investments Invest India dialogue



NATHEALTH's strategic meeting with ADB Mission stakeholders with a focus on Asia Pacific & African regions



Government of India's ADB Mission team undertook a discussion with NATHEALTH on key potential areas for the health sector landscape in Asia Pacific, including improving quality of care, supporting policies and regulations in health & digital health, and creation and operationalization of healthcare providers.

There were discussions on emerging health requirements in the Asia Pacific and African regions and strong consensus on the need to align multilateral, government, and private sector agendas.

As an outcome, the ADB Mission team will explore:

- Preparation of white papers in collaboration with NATHEALTH on generating evidence related to the cost-effectiveness of medicines, devices and health programs using the Health Technology Assessment (HTA) approach.
- Working closely on adopting new medical technologies on senior healthcare, digitization of health services, health equity through improving access to quality health services in tier 2 and tier 3 services.
- Strengthening the healthcare workforce.



NATHEALTH initiates collaborative discussions with the Netherlands Embassy



The Embassy of the Kingdom of The Netherlands recently held an interactive group discussion between the Netherlands trade delegation and Indian healthcare leaders. The session was jointly organized with NATHEALTH and Arthur D. Little. The round table discussion was arranged under the aegis of India Trade Mission on Digital Healthcare.

The Netherlands-India Healthcare Group Discussion revolved around:

- Potential opportunity areas with Indian hospitals for solutions on health and safety developed by Netherlands.
- Potential need areas for solutions in affordable healthcare access.
- Road map for collaboration between Indian and Netherlands' companies.

India & Netherlands joint working areas for improved health outcomes

India and the Netherlands have a joint ambition to provide high-quality, affordable and accessible healthcare to all. Rapid developments in India create opportunities for the adoption of e-health concepts from the Netherlands and the joint development of new solutions that help bring care from the hospital to the home. NATHEALTH and its stakeholders look forward to explore these opportunities.

Australian Embassy meet for healthcare transformation

The Australian Trade and Investment Commission and NATHEALTH met under the aegis of a panel discussion on "Digital Transformation in Healthcare – Collaboration opportunities for India and Australia". The meet was organized as a part of the AIBX mission. Meeting members from Australia included Government officials from the Australian Digital Health Agency (ADHA), ASX listed companies such as Cochlear, ResMed, Alcidion, George Health, and more. The discussion revolved around healthcare transformation, especially digital health technologies road map, challenges and incorporating intelligent solutions in the healthcare value chain.

Scope document circulation on MVT Heal in India

NATHEALTH has circulated a scope document amongst its members & forums on Medical Value Travel Heal in India initiative to work on strengthening India's MVT. The vision & scope of the initiative is positioning India as the global healthcare destination of choice, and strongly cement a leadership position for several decades to come. Especially with the synergies offered by Integrated healing - Ayurveda, Yoga and Rejuvenation - India offers a unique value proposition to the world. India can deliver an outstanding experience, and truly invite the world to "Heal in India".

Suggestions & way forward: Importance Heal in India campaign launch, The economic benefits of Heal in India, Major challenges & possible solutions for strengthening India's MVT proposition, MVT Visa reforms & MVT Help Desk at all major airports, Facilitation by Indian Embassies abroad, Partnerships with the Indian medical diaspora, Income Tax Exemption for Forex earnings.



Meeting with Invest India on VGF reforms and an enabling environment for health FDI & investments

In a progressive meeting with Mr. Deepak Bagla, Managing Director and CEO, Invest India, NATHEALTH initiated discussions regarding VGF reforms and an enabling environment for health FDI/general investments in India. The meeting spoke about:

- VGF scheme for hospitals PPP
- Need for disruptively scaling healthcare infrastructure in India
- Rationale for not capping the user tariffs for market patients
- Consideration of the O&M cost
- Importance of making the bidding variable to be the amount of VGF
- Streamlining the approval process of the Central Government VGF scheme

NATHEALTH's participation in Chintan Shivir on MVT organised by MOHFW

NATHEALTH'S MVT initiatives are going stronger by the day. Along with submitting a detailed note and presentation on 'Strengthening India's Medical Value Travel' to the Government & industry stakeholders, NATHEALTH was also a part of the "Chintan Shivir: Heal in India" organized by National Health Authority (NHA). The two-day event included discussions on policy options for promoting Medical Value Travel to India, Indian systems of medicines & wellness, and potential of health insurance and digital health in MVT.

The event was chaired by the Hon'ble Union Minister Dr. Mansukh Mandaviya in the presence of Hon'ble Minister of State Dr. Bharati Pravin Pawar, and was attended by senior dignitaries and officials from different ministries, states, industries & more.

LEADERS SPEAK

NATHEALTH, through its various thought leadership initiatives, events and summits offers organizations active opportunities in the sector related to healthcare around the world and in India. This is your chance to listen to stalwarts in the space showcase test practice nurse and share learnings.



Ms. Ameera Shah Vice President, NATHEALTH Managing Director, Metropolis Healthcare

INFRASTRUCTURE EXPANSION

Major efforts towards building India's robust healthcare system

Key initiatives & outcomes

- NATHEALTH organizes stakeholder workshop with Uttar Pradesh Government
- Uttar Pradesh Global Investors Summit 2023
- Interaction with Hon. Minister for Health, Govt. of Andhra Pradesh
- Meeting with Principal Secretary Health, Government of UP
- Government interactions on DNB priorities & GST
- Industry position paper to DoP on MedTech 2.0 Policy
- Eastern India Digital Health Conclave with NASSCOM
- Event on "Transforming Primary Healthcare in India through AB-HWCs" with FICCI & Government of India
- Meeting with key Andhra Pradesh Government officials
- Discussions with MoHFW for Whitepaper on Dialysis Delivery
- Collective CGHS responses to Union Health Secretary
- Government meetings to strengthen & expand health infrastructure



Infrastructure Expansion

NATHEALTH organizes stakeholder workshop with Uttar Pradesh Government



Shri Brajesh Pathak Hon'ble Deputy Chief Minister, Medical Health & Family Welfare



Shri Raja Mayankeshwar Sharan Singh Hon'ble State Minister of Health, Medical Health & Family Welfare

The Government of Uttar Pradesh in collaboration with NATHEALTH, State Agency for Comprehensive Health Insurance and Integrated Services (SACHIS), State Health Agency for implementation of Pradhan Mantri Jan Arogya Yojna (PM-JAY), and ACCESS Health organized a stakeholder consultation workshop to boost private sector participation for healthcare excellence in Uttar Pradesh on January 23, 2023, in Lucknow.

The workshop, titled "Private Sector Partnerships for Healthcare Excellence in Uttar Pradesh", was attended by over 100 participants from a varied group of private sector partners. Like industry bodies such as the Association of Healthcare Providers, Confederation of Indian Industry, Uttar Pradesh Nursing Home Association; large private hospitals such as Regency, Yashoda, Metro Group, Shalby, pharma and diagnostic companies such as SRL, MSD, and enterprises such HCL Healthcare; DCDC Kidney Care, Vilgrow, POCT Services National Investment, and Infrastructure Fund and Uttar Pradesh Technical Support Unit —shared their experiences, highlighting how they can be applied to the healthcare ecosystem in Uttar Pradesh.

The open platform for conversations sparked ideas and opened pathways to aid the efforts of ACCESS Health and its partners in making equitable access to healthcare a reality in Uttar Pradesh.



Uttar Pradesh Global Investors Summit 2023

With the objective of making Uttar Pradesh a Global Investment Hub, the Government of Uttar Pradesh organized the Uttar Pradesh Global Investors Summit 2023 on 10-12 February 2023 at Vrindavan Colony, Lucknow, Uttar Pradesh.

NATHEALTH was a part of the pre-cursor discussions in the form of a roundtable conference, which has led to the said summit. Through intensive deliberations, one of the major asks was to invite NATHEALTH members to be part of this important initiative.

Hon'ble Prime Minister of India, Shri Narendra Modi, inaugurated the UP Investors Summit on 10 February 2023. The Global Investors Summit was organized under the leadership of the Hon'ble Chief Minister of Uttar Pradesh Shri Yogi Adityanath.

The 3-day long Investors Summit brought together Policy Makers, Corporate Leaders, Domestic & International Business Delegations, Academia, Thought Leaders from across the globe, collectively explored business opportunities and forge partnerships. Deliberations during the three days aimed at the vision of the Hon'ble Prime Minister of India, of making our country a USD 5 Trillion economy, towards which the Government of Uttar Pradesh has set an ambitious target of making the State a USD 1 Trillion economy in next 5 years.

Some key highlights of the Summit include:

- Investment & Business Opportunities with national and international corporates across sectors
- Convergence of decision makers
- Enabling policies & investment climate
- 8 partner country sessions

Interaction with Smt Vidadala Rajini, Hon'ble Minister for Health, Family Welfare and Medical Education, Govt. of Andhra Pradesh

NATHEALTH had the honor of interacting with Smt. Vidadala Rajini, Hon'ble Minister for Health, Family Welfare and Medical Education, Government of Andhra Pradesh, along with Shri. M.T Krishna Babu IAS, Principal Secretary to Government Health, Family Welfare & Medical Education, and Shri. G.S Naveen Kumar IAS, Secretary to Govt (FAC) Health, Family Welfare & Medical Education.

The meeting revolved around sharing of knowledge compendium on Diagnostics, Senior Care, Value Based Procurement, Digital Health, India-Africa collaboration, and Home Care. NATHEALTH team received valuable thoughts and expertise of the Minister through this interaction. The next step will include collaboration and working together as a Joint Action Taskforce on various healthcare agendas.



Meeting with Shri Partha Sarthi Sen Sharma, Principal Secretary, Medical Health and Family Welfare Dept., Government of UP

NATHEALTH member delegation met with Shri Partha Sarthi Sen Sharma, Principal Secretary, Medical Health and Family Welfare Department, Government of Uttar Pradesh to discuss key action agenda points for the development of the state's healthcare systems.

Discussion points:

Private sector investments – Options for infrastructure creation in Tier 2 and Tier 3 cities, basis the state's plan to issue an RFP to attract private investments.



RFP for running 15 CHC's on PPP mode – Transaction advisories for the RFP before its out for public comments.

PMJAY – Understanding positive steps towards private sector participation.

A UP Roadshow has been also proposed.



Event on 'Transforming Primary Healthcare in India through AB-HWCs' with FICCI & Government of India

In a joint initiative by NATHEALTH, FICCI & the Government of India, an event was organized for focussing on primary healthcare in India. The Indian Healthcare Industry facilitated Smart HWCs during the event. Primary care is a valuable asset to achieve universal healthcare and to elevate overall health index of a nation. Through this initiative, the Federation has taken a step ahead towards the same.



An update on the NATHEALTH Healthcare Financing Whitepaper

NATHEALTH's upcoming Healthcare Financing Whitepaper is moving in the right direction and shall be completed very soon. The paper focuses on the design and structure of health financing reform to facilitate Universal Health Coverage (UHC).

This will be achieved by:

- Creating healthcare infrastructure (hospitals) under PPP mode, given our beds per 1,000 ratio is only ~1.1 vis a vis global average of >3, bringing the 30% of population termed as "missing middle" under the health protection scheme
- Incentivizing care coordination and viability of care delivery in the form of value-based payment
- Understanding the success behind some of the non-hospital PPPs
- Understanding the relevance of value-based pricing of healthcare services in the Indian context
- Learn from best practices across the globe
- Chart out recommendations on a possible reimbursement model that could be implemented in India

South Chapter meeting with key Andhra Pradesh Government officials

NATHEALTH's South Chapter delegation recently met with the Andhra Pradesh Government officials to initiate collaboration. The meeting was held with Shri M.T. Krishna Babu, Principal Secretary, Health, Medical & Family Welfare, Government of AP; and Shri G.S. Naveen Kumar, Special Secretary, Health, Medical & Family Welfare, Government of AP.

Key features of the meeting:

- Creation of a 2035 Vision Document for the state of AP
- A Roadshow in Vijayawada
- Joint Roadshow at Tirupati
- Skilling & training programs
- Comprehensive cancer care program



- Pilots for screening, diagnosis, prevention in healthcare
- Home & senior healthcare

Discussions with MoHFW for Whitepaper on Dialysis Delivery in India

NATHEALTH has shared its recommendations along with the Whitepaper on Dialysis Delivery in India: Demand, Challenges and Policy Insights with Shri Rajesh Bhushan Ji, Union Health Secretary. NATHEALTH has shared this document after thorough discussions with the entire NHSRC team, particularity Dr. Ranjan Choudhury VSM, Advisor – Healthcare Technology, National Health Systems Resource Centre (NHSRC). The next step is to deliberate on the said whitepaper with the MoHFW.

Meeting with NITI Aayog to strengthen & expand health infrastructure

NATHEALTH's MedTech Forum 3.0 has initiated a string of dialogues for higher engagement with the Government to strengthen and expand health infrastructure in India. As a part of this, the Federation held a meeting with NITI Aayog and other industry stakeholders. The meeting discussed the healthcare infrastructure presentation deck, which was followed by sharing of collective feedback and suggestions.

Key highlights:

- Discussing the path forward to develop India's healthcare infrastructure.
- Understanding the data requirements and the people & organizations to connect with for this development.
- Sharing of guideline document on FM's Rs. 50,000 crore health scheme.
- Higher engagement with the Government to strengthen and expand health infrastructure.
- As next steps, setting up a core team for interactions/meetings to discuss and identify the solutions for taking the agenda ahead.

Partnership with ET Health Summit for higher stakeholder involvement





NATHEALTH was the Knowledge Partner for the Economic Times Hospital Management Summit. The event brought together some of the best minds and experts in the field of managing hospitals. It allowed the delegates to understand expert views and perspectives in creating and practicing the best global practices in hospital management.

The idea of the Summit was to provide a comprehensive overview of the latest developments in hospital management, including cutting-edge technologies, Government policies, medical tourism, hospital management systems and more.



NITI Aayog meeting on DNB priorities & NMC submissions

The NATHEALTH Secretariat held a meeting with Dr. Vinod K Paul, Hon'ble Member (Health), NITI Aayog for discussions on DNB and NMC Submissions. During the meeting, NATHEALTH submitted and presented the updated work done on the said topics. Towards this, dialogues on way forward and collaboration were touched upon.

Position paper to DoP on MedTech 2.0 Policy

In a recent written communication to Shri Arvind Kumar, Under Secretary (Medical Device), Department of Pharmaceuticals, Government of India, NATHEALTH shared a collective industry position on the MedTech Policy 2.0.

Some of the broader areas covered:

Catalyzing New Medical Infra Creation; Boost short term health infra-availability and productivity; Unlock Working Capital; Health Financing; Building Rural/Peri-Urban Pandemic Resilience; Ease of doing business.

Eastern India Digital Health Conclave with NASSCOM

NATHEALTH, in partnership with NASSCOM, organized the Eastern India Digital Health Conclave: Opportunities and Challenges, with the theme "Digitalization of Healthcare: The Need of the Hour".



The physical event was graced by the presence of Prof Saikat Maitra, Vice Chancellor, MAKAUT & Prof. (Dr.) Suhrita Paul, Vice Chancellor, WBUHS. The event also witnessed encouraging participation from the healthcare sector, namely the NATHEALTH member organizations, GE Healthcare, Eskag Sanjeevani, Neotia Hospital, Belle Vue Hospital, AHE(I) and more.



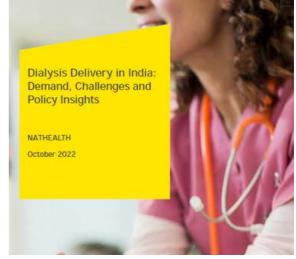
Ready to launch: Whitepaper on 'Dialysis Delivery in India: Demand, Challenges and Policy Insights'

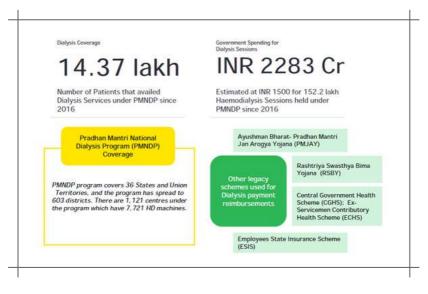
NATHEALTH, along with E&Y, will soon release a whitepaper titled "Dialysis Delivery in India: Demand, Challenges and Policy Insights". The report provides detailed analysis of the dialysis landscape in India, determining India's readiness in meeting the dialysis demand, while also improving the quality of services to maintain international standards.

As per government estimates, nearly 220,000 patients develop ESRD in India, leading to an annual additional dialysis demand of 34 million treatment sessions. With only 4950 dialysis centres and 2600 nephrologists, this will prove to not be sufficient to meet upcoming demand of dialysis as this disease gains traction due to various sociological and environmental factors.

Report Highlights

- Dialysis Landscape of India
- Need for Standalone Dialysis Centres
- Human Resource Required for Dialysis
- Key Challenges in the Dialysis Ecosystem
- Global Perspective for Dialysis
- Focus on Clinical Outcomes and Standards
- Key Recommendations







NATHEALTH's collective CGHS responses to Union Health Secretary

In regard to the updated notification on continuous Empanelment Scheme 2022 for empanelment organizations of private Health care (HCOs) under CGHScorrigendum, NATHEALTH has compiled a set of responses received from the private healthcare organizations. The same were shared with Shri Rajesh Bhushan Ji, Union Health Secretary, Government of India. The initiative will be proceeded further with a meeting of the Union Health Secretary with NATHEALTH, other federations, and key industry leaders.

LEADERS SPEAK

NATHEALTH's core vision is to be unified voice of Indian the healthcare. The Annual Event of NATHEALTH has now proved itself be India's most awaited to healthcare conference. The themes of these conferences are industry-specific focussed on strategic subjects that help in structuring building, and reimagining a resilient healthcare system in India. The conference agendas are designed to bring together all the important stakeholders, from startups to large mid, healthcare small, providers, product manufacturers and government agencies on one platform to exchange ideas and learn from industry leaders about operating mechanisms, new knowledge harness and technology for best possible solutions to deliver the best outcomes.



Mr. Sunil Thakur Treasurer, NATHEALTH Partner, Quadria Capital

DIGITAL HEALTH

Focus on futuristic technologies for improved healthcare delivery

Key initiatives & outcomes

- Digital Organ Allocation platform an ABDM concept
- Revised Health Data Management (HDM) industry inputs
- Policy for large scale adoption and capacity building towards Ayushman Bharat Digital Mission (ABDM)
- Participation in ADB NHA webinar on ABDM adoption
- Point of care diagnostics through ABDM initiative
- Interactive meeting on NPPA's IPDMS Ver 2.0
- Digital Transformation in Healthcare: India-Australia opportunities



Digital Health

NATHEALTH's active role in India's Digital Organ Allocation platform

Dr. RS Sharma, CEO, National Health Authority (NHA), recently announced that India's Covid vaccination platform, Co-WIN, will be repurposed as an organ donation platform for making the present system transparent and to connect patients with suitable blood donors nearby their location.



NATHEALTH is proud to be a part of this

momentous digital leap. The Federation had assisted NHA in this initiative by creating the FRS/SRS document and had submitted recommendations for process optimizations. The initiative was implemented along with Clinicians and Organ Transplant Coordinators from MGM Hospital Chennai, FMRI Gurgaon, Apollo Hospitals Delhi & Umkal Hospital New Delhi. The document was reviewed by Knowledge Partner Arthur D. Little and over viewed by NATHEALTH members.

NATHEALTH's participation in ADB NHA webinar on ABDM adoption

NATHEALTH participated in a ADB NHA webinar on ABDM adoption. The event shed light on Government of India's experience of designing a robust national digital health mission, including challenges faced during the implementation.

The event also shared useful inputs for ADB DMCs to build a road map towards patient-centered health



ecosystem through the adoption of digital health technologies.

Inputs on draft of the revised Health Data Management (HDM)

The National Health Authority (NHA) had requested industry comments/feedback to be submitted on the draft revised Health Data Management Policy released by NHA. In response to this request, NATHEALTH had shared its collective industry inputs on the Policy.

A glimpse of a few NATHEALTH inputs on the HDM Policy:

- While there is a provision in the draft for disclosure of withdrawal or denial of service /benefit, discrimination (defined as 'harm') when consent is being taken from the data principal, its recommended that any such withdrawal/denial that is based on defined Policy Terms and Conditions contracted by the customer it should not be considered as "harm".
- The repository of health records and data storage should be based on the compliance of corresponding industry's statutory and regulatory body directives. For example, the period for which the personal data shall be retained, the right to forget/delete personal data.
- Auto generation of health ID for newborns to be envisioned as part of this initiative.
- The information to be provided by the data fiduciary to the data principal should be allowed in electronic form.
- Major % difference in package will bring in complexity and various diversion mechanism, suggestion requested there shouldn't be more than 5% difference.
- Case base package should be converted to disease-based package, there should be targeted disease-based packages. There by deciding line of testing and treatment.
- There should not be more than 2 variations in category.
- There should be difference in disease and lifestyle/cosmetic treatment.
- Specifications of instruments or consumable should be common and equal ground for imported and local manufacturer (no biases in quality standard).



Digital Health

Point of care diagnostics through ABDM initiative moves ahead

NATHEALTH, along with the Ministry of Women and Child Development and 8 core healthcare organizations across MedTech, hospitals and diagnostics (radiology), have created an advocacy blueprint on point of care diagnostics through ABDM. ADL and EY are partners for the same.



In a recent development, NATHEALTH President Dr. Shravan Subramanyam met with the officials from MoHFW along with a delegation from NATHEALTH. Basis the same, ADL has created certain actionable steps, in which assistance from partner organizations is solicited.

The initiative will improve low-cost diagnostics and enable immense provider relief, if the implementation loopholes can be plugged in. NATHEALTH has also taken advice from select senior IAS officers on how to proceed on the initiative, by drawing upon the Federation's recent experience in digital systems innovations like organ transplant network through ABDM.

Interactive meeting on NPPA's IPDMS Ver 2.0

NATHEALTH was an active participant of NPPA's interactive session with the industry on the recently-launched IPDMS Ver 2. Shri Kamlesh Kumar Pant, Chairperson, National Pharmaceutical Pricing Authority (NPPA), chaired the interactive session. NPPA has requested for member suggestions on IPDMS Ver 2, for which NATHEALTH members submitted their feedback and suggestions.

About IPDMS 2.0

- The IPDMS 2.0 launched on 29th Aug 2022
- Developed by CDAC, Noida
- Facility of bulk online submission of mandatory returns
- > Facility of online service of notices, receipt of reply & check status
- Separate IPDMS access for Medical Devices and Formulations
- > Dedicated e-mail id for complaint redressal: nppa-ipdms@gov.in





Digital Health

Event on Digital Transformation in Healthcare: Opportunities for India & Australia





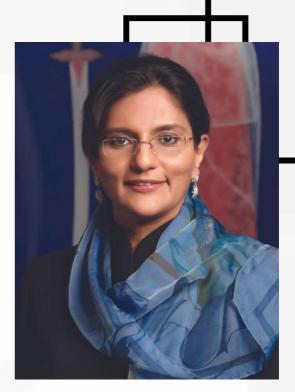
The Australian Trade and Investment Commission and NATHEALTH organized a panel discussion on "Digital Transformation in Healthcare – Collaboration opportunities for India and Australia". The event was organized as a part of the AIBX mission. The theme of the discussion was around digital health technologies roadmap, challenges and incorporating intelligent solutions in the healthcare value chain, followed by interactions with the Australian delegates.

Delegates from Australia included Government officials from the Australian Digital Health Agency (ADHA), ASX listed companies such as Cochlear, ResMed, Alcidion, George Health, and more. During the course of the event, the delegates expressed key interest in understanding the Indian digital health ecosystem.

LEADERS SPEAK

Since the time NATHEALTH was launched, it has picked up momentum and is committed to not only sustain, but enhance the healthcare sector. The Federation's determined efforts have helped in achieving diverse successes and it underlines the commitment of an energetic NATHEALTH.

The entire team and its members have moved up the ante on its mission and goals. Our resolute to objective is establish NATHEALTH as а competency centre that is par excellence for public-private partnerships, a pivot stringing healthcare in and technology together and driving programs to bring in greater Government support for an allnew national health agenda.



Ms. Preetha Reddy Past President, NATHEALTH Vice Chairperson, Apollo Hospitals

HEALTHCARE INNOVATION

Initiatives that promote novelty in the healthcare landscape

Key initiatives & outcomes

- Whitepaper on Building Eastern Region as a MVT hotspot & a health hub
- Expert Speak Series 2022
- Win with Vaccines CSR project successfully completes
- "We Stand with Patient Safety & Quality Care" campaign
- Southern Roadshow Telangana
- Western Roadshow Nagpur
- Western Region Roundtable
- Two East Region Roundtables
- Northern Region Roundtable
- Uttar Pradesh Roadshow with UP Government



Whitepaper on Building Eastern Region as a MVT hotspot & health hub - a collaboration with ADL & Invest India



NATHEALTH, along with Arthur D. Little and Invest India, is working on a Whitepaper on building Eastern region as a health hub and a MVT hotspot. The report will discuss the potential of India's Eastern states to become a medical hub and will outline the requirements to reach that goal.

The objective:

- Understanding the healthcare ecosystem in the East (primarily West Bengal, Odisha, Jharkhand) and North Eastern India & understanding their positioning in the global market.
- Identifying the prospects and opportunities available for the Government and private sector to develop the healthcare system and the public perception of healthcare in East India.
- Providing precise and high impact action points for all the stakeholders to make East India a hub for healthcare.

The report aims to work on three levels:

- 1. Current state of healthcare
- 2. Potential & future of healthcare
- 3. Imperatives to emerge as the hub



Southern Roadshow Telangana



NATHEALTH's Southern Region Healthcare Dialogue was organized at Hyderabad under the theme of "Healthcare Priorities of Telangana & the Way Forward". Mr. Jayesh Ranjan, IAS, Principal Secretary, Industries and Commerce & Information Technology, Government of Telangana was the main guest and speaker at the event. The session witnessed huge participation from the healthcare sector of the region. The session focussed on various key healthcare priority areas.

The event fits well with NATHEALTH's 3.0 agenda and its focus areas for the development of India's healthcare sector - infrastructure expansion, digital health, healthcare innovation, globalizing India's healthcare, and Aarogya Bharat (health system evolution). Achieving these objectives at a state level requires reaching out to the state stakeholders - the event was a step in this direction.



NATHEALTH's Western Roadshow in Nagpur

NATHEALTH has successfully conducted its 2nd roadshow, which was organized on 25th November 2022 at Nagpur in Maharashtra. One of the highlights of the event was a special message from **Shri Nitin Gadkari, Minister of Road Transport**



and Highways of India, Government of India, regarding the importance of building healthcare infrastructure. He also offered his support to NATHEALTH and its agenda for the growth of Indian healthcare.

Attendees included Healthcare providers, Diagnostic players, MedTech companies, Government Officials, Start-ups, Incubators, Innovators & more. NATHEALTH expresses its heartfelt thanks to all the members who attended and made this event successful. A detailed event report will be released soon.

NATHEALTH announces Uttar Pradesh Roadshow with UP Government

Titled 'All Hands on the Deck'- Private Sector Partnerships for Healthcare Excellence and Universal Health Coverage in Uttar Pradesh, the Roadshow is a collaborative effort of the Department of Medical Health & Family, Government of Uttar Pradesh, SACHIS, ACCESS Health International and NATHEALTH.

Roadshow context: Between 2018-2021 a network of approximately 2,800 public and private hospitals has been established under PM-JAY. As PM-JAY enters the next phase of implementation with attractive Health Benefit Package 2022 rates and more, there is an increase value proposition for the private sector hospitals to join and service PM-JAY. In the above context the government recognizes the role of private sector to create excellence in healthcare and realize the goals of Universal Health Coverage for the state.

NATHEALTH conducted Western Region Roundtable

NATHEALTH's West Region Roundtable meet was inaugurated by Mr. Sanjiv Navangul, Managing Director of Bharat Serum, followed by the introduction of the members present. The meeting involved an address on the thematic priorities of NATHEALTH, given by the Secretary General. A discussion on 'Cementing West Region Priorities' was undertaken by the West Leadership team, followed by a discussion on the topic with members present.

NATHEALTH arranged two East Region Roundtables

NATHEALTH first East Region roundtable discussed priorities for the upcoming year with regards to the development of the Eastern region healthcare sector. The meeting also involved a presentation on 'Cementing East Region Priorities' that was undertaken by the East Leadership team.



NATHEALTH's second Eastern Region Industry Meet was held with AHPI members, AHE(I) members and various industry leaders and stakeholders of the region. During the event, Invest India shared a presentation on the Investment Opportunities in North East and Arthur D. Little (ADL) presented the Concept Note of the Whitepaper 'Future Potential of Healthcare in Eastern India' - a joint initiative between NATHEALTH and ADL.

The event was interactive, and proved to be successful, with a positive response on the initiative from the Eastern region industry leaders. Also discussed were opportunities for collaborating and partnering with Invest India for a Roadshow in Guwahati soon.



NATHEALTH held the Northern Region Roundtable

The purpose of this roundtable was to strengthen the Northern Region agenda and expand membership and member engagement. With the members' expertise, rich contribution, and perspectives, NATHEALTH would be able to chart the roadmap for NATHEALTH North region priorities for this year. The Federation also invited prospective members to join this meeting.

NATHEALTH wraps up Expert Series with 11 successful webinars

NATHEALTH's Expert Speak Series was wrapped for the year 2022, with the total number of sessions ending at 11. <u>Click here</u> to know more about the series. Topics covered include:

- 1. Dialysis delivery in India: Demand, Challenges & Policy Insights
- 2. Exploring the growth potentials of Eastern India healthcare sector
- 3. Indian Diagnostics Emerging possibilities in a digitally connected era
- 4. Reimagining the Next Generation Human Resources required to Upskill Healthcare in India
- 5. Monkeypox Preparedness for the management, awareness and prevention
- 6. Antimicrobial Resistance AMR
- 7. Understanding the triggers of stress and relieving them at work & at home
- 8. Using innovation to leverage wellness and preventive health testing
- 9. Improving Operational Efficiency through Digital Health
- 10. Role of clinical governance for universal coverage
- 11. Building supply chain resilience

The series is an attempt at increasing NATHEALTH member engagement, enhancing skills, increasing awareness on industry specific issues.











CSR Charter movement: New Project on Collaboration for Quality announced

NATHEALTH has kicked off a new project under its CSR Charter, named Collaboration for Quality. The initiative has received a go ahead from NATHEALTH's Leadership Team and the Governing Council. Further, collaborations have been aligned with the NABH, NABL and QCI for the project. NATHEALTH invites its members to lend their support for the success of the project.

"We Stand with Patient Safety & Quality Care" campaign moving ahead strongly



NATHEALTH's campaign in association with QCI, NABH & NABL has picked up pace. The rationale behind the campaign is that there is currently no strong narrative around patient safety, quality, processes and standards, patients and consumers are not aware of the value chain of patient safety and quality that for a final quality product or service, the entire chain needs to be built around this ethos, there are no clear indicators or parameters for safety and quality care in India, and there is a need to simplify the concept for common people by building a constellation of partners.

For the same, the core team of the campaign has designed a mechanism to mobilize the campaign, which will create a joint working group with leaders/members from QCI, NABL and NABH with NATHEALTH as a convening partner. Build a campaign toolkit to illustrate timelines, deliverables and outcomes.



A progress report on Win with Vaccines CSR project



NATHEALTH CSR Charter's Win with Vaccines project has completed successfully. Supported by NATHEALTH, Win with Vaccines was a CKD initiative in partnership with Voluntary Health Association of Assam (VHAA), to build COVID-19 vaccine confidence in five low-coverage districts across Assam and Haryana. According to a recent study, vaccine hesitancy is dominated by myths and misbeliefs.

Target groups: The 'Win with Vaccines' campaign primarily focused on the Left out, Drop-out, and Resistant (LODOR) populations across all age groups to raise awareness and build confidence in vaccination.

Rationale for selection of locations: The districts of Nuh in Haryana and Baksa, Chirang Udalguri & South Salmara in Assam were selected due to low vaccination coverage. Additionally, the specific blocks and villages were identified by the project team in consultation with the Government stakeholders.

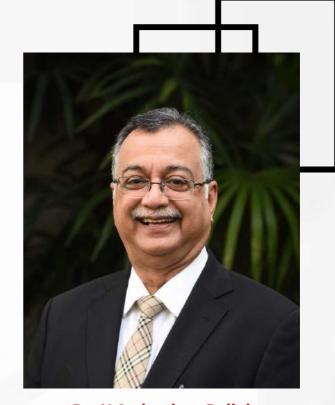




LEADERS SPEAK

NATHEALTH is a unique Federation that has brought various stakeholders together, like providers, medtech, diagnostics, and consultancies. The Federation has had many favourable partnerships with successful outcomes with many industry organizations.

NATHEALTH unifies the voice of healthcare, collaborates with the Government, complements other healthcare associations, makes an impact on shaping healthcare regulations and policies, and participates in skilling and scaling up of healthcare infrastructure and manpower. It is a pleasure to be associated with the Federation.



Dr. H Sudarshan Ballal Past President, NATHEALTH Chairman-MHEPL, Manipal Hospitals

FACILITATING HEALTH SYSTEM EVOLUTION

Moving ahead towards an advanced & efficient healthcare system

HEALTH

> FIRST AID NEY MANAGEMENT EXAMINATIONS

Key initiatives & outcomes

- TB Mukt Abhiyan meeting with Health Ministry
- Industry-wide GST Advocacy
- Provider Payment Whitepaper to NHA
- NHA's meeting with corporate hospitals
- Exemption of medical devices from Legal Metrology
- Stakeholder Consultation about Trade Margin Rationalization (TMR) on Non-scheduled Medical Devices
- Import, manufacturing & supply of monitors for medical devices
- Formulation of Dialysis Standards initiative with NABH
- Sectorial meeting to remove roadblocks for Government tie-ups
- Organ Donation System workshop with Jharkhand Government



NATHEALTH a part of IMA's One Profession, One Voice roundtable

NATHEALTH was a prominent part of IMA's roundtable One Profession, One Voice, a cohesive approach to break sectorial walls to bring all clinicians on the same platform.

NATHEALTH's Ex-President Dr. Harsh Mahajan, Secretary General Mr. Siddhartha Bhattacharya, Dr. Narottam Puri, Dr. Girdhar Gyani, and Dr. RV Asokan were key members on the panel discussion. The session dwelled on pertinent aspects of creating a single platform for medical professionals to voice their opinion and play a role in the country's health policies.

TB Mukt Abhiyaan meeting with the Health Ministry



The Health Ministry conducted a meeting to discuss the healthcare stakeholder's role in the Pradhan Mantri TB Mukt Bharat Abhiyaan. NATHEALTH was the active participant in the meeting, and is also a key member of the initiative. The meeting with Dr. Mansukh Mandaviya, Minister of Health and Family Welfare, Gol, discussed NI-KSHAY 2.0, a digital platform for community support for the persons with TB.

The Pradhan Mantri TB Mukt Bharat Abhiyaan will:

- Provide additional support to improve treatment outcome of TB patients
- Augment community involvement in meeting India's commitment to end TB by 2025
- Leverage Corporate Social Responsibility (CSR) opportunities
- Provide diagnostics
- Conduct vocational training
- Provide additional nutritional supplements



Formulation of Dialysis Standards initiative with NABH moves forward

NATHEALTH's mission to push the formulation of dialysis standards have moved a step ahead. After regular interactions with Dr. Atul Mohan Kochhar, Chief Executive Officer, National Accreditation Board for Hospitals & Healthcare Providers (NABH), the initiative to include Dialysis Standard as part of NABH Standards have gone to the next level.

Recently, NATHEALTH's Core Group on Dialysis met with Dr. Kochhar and subsequently shared with the NABH office:

- Comments on Dialysis Centre Standards
- Standardized Templates Library, including HD Forms/Checklist

The documents were aptly updated with suggestions and recommendations from the healthcare industry stakeholders.



The overarching vision is that dialysis standards would help improve the general quality of dialysis delivered to ESRD patient and would give value-based care to patients. As a custodian of quality and standards, NABH can prepare Dialysis Standards for India. This would also help private stand-alone dialysis centres to get NABH accredited.





Sectorial meeting to remove roadblocks for Government collaborations

NATHEALTH organized a series meetings with NITI Aayog and the Ministry of Health & Family Welfare, to explore areas of collaborations and locate the roadblocks in creating such partnerships. NATHEALTH has invited ideas and interests from industry stakeholders on the areas that came up during these discussions.

NATHEALTH would like to provide an opportunity to collectively engage with the Government and its collaborators to remove some of the roadblocks to accelerate the industry's growth momentum. Many of NATHEALTH's forums are already active in these areas and it's important to gauge how they can be further sharpened with combined efforts.

Highlights of the initiative:

- A 1 pager preliminary note highlighting industry's suggestions outlining how NATHEALTH can facilitate the opportunity conversion, implementation and secure support from Government as required.
- Request for concrete output/timelines to tackle the roadblocks.
- Investment potential between India and Africa and specific projects which interests players in geographic expansion, partnership, and investments specifically in MVT/insurance sector/other sectorial opportunities.
- Concrete suggestions to offer financial inclusion to missing middle population in India or grow the insurance coverage.
- VGF reforms and any project proposal pending for government approval in healthcare (Brownfield/Greenfield/PPP).
- PM-JAY and other social insurance program participation uptick by private sector.
- Grow the digital health adoption and footprint as per the ABDM framework.



NATHEALTH organized a GST Workshop

NATHEALTH conducted a virtual GST Workshop, which was attended by various key industry stakeholders and was graced by eminent speakers.

NATHEALTH had commissioned a study to estimate the embedded taxes contained in the healthcare services segment. The embedded taxes arise as the Healthcare Services are exempt under GST, therefore the pass-over of taxes as visualized in the GST design does not happen in the case of healthcare services.

As the entire exercise of GST rate structure rationalisation is under examination by a commission under GST council, NATHEALTH's request is that at least a few important items, which account for a significant proportion of embedded taxes, could be brought to a merit rate, providing some relief to the healthcare services segment, and at least neutralise the increase of 1.5% post covid (in GST regime). Towards this, NATHEALTH is organising a Workshop on GST over a virtual platform. The idea was to update on the progress, collect and galvanize thoughts and present the way forward.





Meeting with Union Health Ministry to discuss GST in healthcare

NATHEALTH, along with AHPI, FICCI held a meeting with Shri Rajesh Bhushan Ji, Union Health Secretary, Gol. The meeting focussed on the agenda of GST in healthcare. The federations jointly represented the healthcare sector's concerns and requirements on the said topic. The Government has continuously supported and guided NATHEALTH and its vision.



Similarly, the Federation is hopeful of fruitful outcomes from this discussion as well.

Cross Federation meeting on GST

NATHEALTH held a Cross Federation meeting to discuss the various aspects of GST in healthcare. Key discussion points:

- The issue of GST on the room should be dealt with by getting the input tax credit reimbursed on the GST paid by the healthcare players.
- Advocacy with the Government on zero % GST.
- Consolidated stand of healthcare industry during discussions with the Government.

Meeting with NITI Aayog on GST

NATHEALTH held a meeting with Dr. Vinod K Paul, Hon'ble Member (Health), NITI Aayog for discussions on GST and other pertinent discussions on health system evolution. During the meeting, NATHEALTH submitted and presented the updated work done on relevant topics. Towards this, dialogues on way forward and collaboration were touched upon.



Industry-wide GST Advocacy

NATHEALTH arranged an interaction with Mr. Ranjan Kumar Choudhury, Advisor HCT to discuss key aspects of GST in healthcare. The key outcomes/action steps were: GST Stakeholder Discussion to be organised by NHSRC; Plan a One Nation and One Dialysis Program. NATHEALTH is now in the process to organize the



dialysis meeting along with various stakeholders.

NATHEALTH taskforce submitted concept note on AMR to MoHFW

NATHEALTH recently met with Shri Lav Aggarwal, Joint Secretary, Ministry of Health Family Welfare (MoHFW), Gol for discussions on AMR and the Federation has also submitted a concept note on Antimicrobial Resistance (AMR) to MoHFW.

Following suggestions were shared by MoHFW:

- Creation of an awareness communications campaign to voice the AMR issue to sensitize and brief the masses.
- Proposal from NATHEALTH regarding its role in the campaign.
- Further discussions to be undertaken with Dr. Lata Kapoor (NCDC).

Position on GST Room Rent Charges

NATHEALTH has submitted its position regarding GST on the recent announcement on Room Rent Charges to the relevant ministries and departments/authorities.

Background

In the recently concluded 47th GST Council meeting, among the other decisions taken, a mini rate change exercise was approved with the ostensible objective of phasing out exemptions and correcting the inverted duty structure. While the phasing away of the exemptions is a laudable objective, crucial distinction must be made between phasing out exemptions at the final output stage and phasing out of exemptions at the inputs/intermediate stage.

Failure to recognize this has led to the Government levying a GST duty of 5 percent on hospital rooms with rental value above Rs. 5000 per day. This distorts the design of the GST and imposes an additional tax burden on the healthcare sector, impacting affordability, which is a key objective of the National Health Policy.

NATHEALTH's recommendation (basis NATHEALTH/EY GST Study)

The current tax levied on hospital rooms may be kept in abeyance as in the case of textile sector and should be considered after the recommendation of the Bommai committee are received and should be examined in the background of holistic view of the healthcare sector, as whole which is an important sector whose role in the economy is crucial as emphasized during the recent covid crisis.

Holistic approach to GST on hospital rooms will also send the right signal to foreign investors who value certainty in taxation and policy changes which are principally embedded in a larger policy narrative.



NATHEALTH's participation in NHA's meeting with corporate hospitals

NATHEALTH had participated in a meeting with top Corporate Hospitals' CEOs for Hospital Empanelment in Ayushman Bharat Pradhan Mantri Jan Arogya Yojana organized by the NHA. The meeting was chaired by Shri Mansukh Mandaviya, Union Health Minister for Health, Ministry of Health, and Family Welfare and MOCF.



Important Points/Takeaways:

- Health Benefit Package (HBP) 2022: 365 new procedures have been added in the new version of the NHA HBP, which takes the total to 1,949.
- Under this scheme, differential pricing has been introduced that is based on city type and the level of care.
- NHA soon is planning to release price fixing strategy (pricing will be dynamic and will be implemented very soon). This was the purpose of releasing the consultation paper.
- NHA is now trying to see convergence of various schemes to achieve Universal Health Coverage. Target is to approach missing middle population (i.e. 30-40%) through low-cost insurance cover.
- Other points such as GST, CGHS, delayed payments and base rates were also discussed.

For more details, visit: https://nha.gov.in/img/resources/HBP-2.2-manual.pdf

Representation on exemption of medical devices from Legal Metrology

In view to remove the double regulation for Licensed medical devices from the Legal Metrology Rules 2011, Dr. N. Yuvraj, Joint Secretary, DoP conducted a meeting with the industry stakeholders. Towards this, a draft representation on exemption from Legal Metrology was sent by NATHEALTH to the DOP.

Background: It has been the constant demand from the industry to seek exemptions from Legal Metrology (Packaged Commodities) Rules, 2017, since the drugs, which are more customer facing product is given exemption from the Legal Metrology rules. The exemptions which was earlier available for the medical device industry was withdrawn due to the issue of MRP not being applied by certain importers. However as per the provisions of the 31/3/2020 notification in pursuance of Notification No. SO 648(E) of NPPA, all devices whether regulated or not, comes under the ambit of DPCO and thus are regulated by NPPA. All other labelling rules applicable for medical devices as per MDR 2017 already complies with the requirements of the customer, similar to that of the drugs.

Provider Payment Whitepaper submitted to NHA

NATHEALTH has submitted its comments on the PMJAY Provider Payment Whitepaper base on the Health Ministry's request at the Chintan Shivir. The initiative is spearheaded along with PWC and in partnership with 7 other federations, namely: Association of Healthcare Providers (India) (AHPI), Association of Hospitals of Eastern India (AHEI), FICCI, Federation of Healthcare Association-Karnataka (FHA), Indian Chamber of Commerce (ICC), MTal, Private Hospitals and Nursing Homes Association (PHANA).

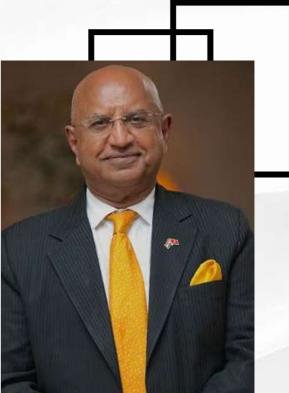
The responses are related to provider payments and price setting under the Ayushman Bharat Pradhan Mantri Jan Arogya Yojana Scheme (PM-JAY) in India: Improving Efficiency, Acceptability, Quality and Sustainability.

LEADERS SPEAK

The dominant role of the private sector was further highlighted in India's response to the recent pandemic times. Therefore, it is extremely important to have a platform that represents the united voice of all stakeholders. For us, NATHEALTH is that

NATHEALTH since inception and after also serving as its President in the past, I firmly believe that NATHEALTH is strategically well positioned to collaborate and complement other federations, to help shape policies, and work towards the scaling up of Indian healthcare status.

It has been a pleasure and I look forward to further working together with NATHEALTH and improve accessibility, affordability and quality of healthcare in India.



united voice of all stakeholders. **(Hony) Brig. Dr. Arvind Lal** For us, NATHEALTH is that **Past President, NATHEALTH** platform. Being associated with **Executive Chairman, Dr. LalPath Labs**



Facilitating Health System Evolution

NATHEALTH organized Organ Donation System workshop in association with the Jharkhand Government

NATHEALTH held a meeting with the Jharkhand Government to create an MoU on the "Roadmap to transform cadaver organ donation system" in the state. Present in the meeting were Shri A.K.Singh, Addl Chief Secretary,



Dept. of Health, Medical Education & Family Welfare; Shri Alok Trivedi, Addl Secretary, Dept. of Health, Medical Education & Family Welfare; Dr. Bhuvneshwar P. Singh, MD, NHM; Dr. Rajiv, Nodal Officer, SOTTO; Team from RIMS and DME; and Dr. Harindra Barua, Medical Superintendent, RIMS, Ranchi. In the meantime, as the next step, NATHEALTH organized a workshop on Organ Donation System in association with the Jharkhand Government.

Joint representation to enable import, manufacturing & supply of monitors for medical devices

As a joint representation by NATHEALTH, medical tech players and other relevant stakeholders, a letter was sent to the DOP, NITI, and MEITY to seek the support on an urgent basis to enable import, manufacturing & supply of monitors for medical devices that has been put into a sudden stop due to abrupt discontinuity in the established exemption process by MEITY since 2019.

The representation letter included detailed background, problem statement and support needed details for consideration from these three offices.

NATHEALTH is committed to resolve industry issues, especially the ones, which disrupt functionalities and patient outcomes. The above being one of them. The dialogues are in progress on the joint representation, with favorable results expected.



Facilitating Health System Evolution

Stakeholder Consultation about Trade Margin Rationalization (TMR) on Non-scheduled Medical Devices

Pricing of Medical Devices

Scheduled Medical Devices as per DPCO, 2013 Bare metal stents Drug eluting stents

- Condoms
- Intra uterine devices (IUD) and Hormone releasing IUDs

Non Scheduled Medical Devices

With effect from 01.04.2020 all the medical devices are notified as drugs and other than scheduled devices as mentioned above, others are considered as Non-scheduled medical devices.



A stakeholder consultation was held by the Department of Pharmaceuticals/National Pharmaceuticals Pricing Authority (NPPA) about Trade Margin Rationalization (TMR) on Non-Scheduled Medical Devices. Towards this, a presentation was made by NPPA to which members inputs and suggestions were asked.

NATHEALTH fully supports the initiative to use TMR from Price to Distributors (PTD) as a pricing mechanism to make medical devices more affordable for the patients. NATHEALTH also appreciates applying TMR on 6 medical devices that resulted in substantial reduction in price to the tune of 54% to 70%.

Some of the collective industry responses shared by NATHEALTH with the DOP/NPPA are:

- Price band-based approach may not work for devices due to complexity and variations in prices of same category of devices. Recommend a phased manner approach from bandwidth perspective and operational challenges.
- Graded margin for TMR depending upon therapeutic area. It should be Margin (MRP-Selling Price/MRP) and not Mark up (MRP-Selling Price/Selling Price).
- PTD should be calculated as: Sum of net sales realized for the product by the manufacturer divided by sum of total quantity of such product sold.
- Apply TMR from prospective batches to minimize supply chain disruptions.
- Create a legal provision to incorporate TMR from PTD to bring predictability and consistency in the pricing policy.

PARTNERSHIPS & MOUS Spotlight on major achievements

Key initiatives & outcomes

- NATHEALTH collaboration with Netherlands & Australia
- MoU with Vidarbha Hospitals Association
- MoU with Shalinitai Meghe Hospital & College
- NABH's strong support for 'We Stand for Quality' CSR initiative



Partnerships & MoUs

MoU signed between NATHEALTH and Vidarbha Hospitals Association

The MoU was signed with the purpose of collaboration and co-operation between the two to promote an effective use of each others' resources, memberships, and provider wider representation of the healthcare industry to key stakeholders in areas of policy making and creating a win-win suitable environment.

Key features of the MoU include:

- Formulate a patient charter for creating awareness and building trust between patients and hospitals
- Support & jointly organize public awareness activities
- Support & disseminate information regarding events organized
- Discover areas of mutual growth



MoU signed between NATHEALTH & Shalinitai Meghe Hospital & College

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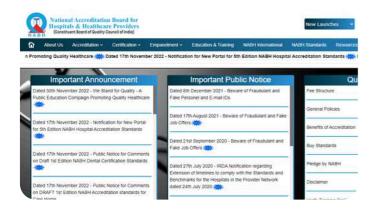


NATHEALTH collaboration with Netherlands & Australia

NATHEALTH held a team meeting with the Netherlands Embassy under the aegis of India Trade Mission on Digital Healthcare. The meeting was progressive and has led to the initiation of dialogues for future partnerships between India and Netherlands healthcare systems. Similarly, NATHEALTH team met with the Australia delegation as a part of the AIBX mission to explore collaborative opportunities for India & Australia.

The meet was organized jointly by the Australian Trade and Investment Commission and NATHEALTH. Both the meetings are a step towards exploring mutually-progressive healthcare initiatives.

NABH brings in strong support for 'We Stand for Quality' CSR initiative

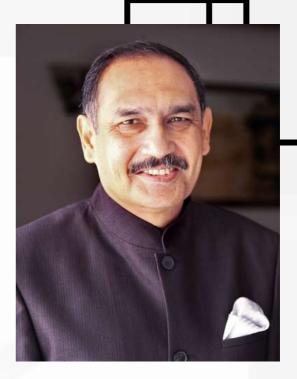


NABH has stepped in with a strong support for NATHEALTH's new CSR Charter project -We Stand for Quality - that was kicked off recently. As the next step, NABH has started inviting its members and NABH-accredited hospitals to join the initiative. The details have also been posted on NABH's website.



LEADERS SPEAK

NATHEALTH's initiatives and events are designed to discuss pertinent aspects of financing of healthcare and how it can provide the momentum to achieve Universal Health Coverage. Experts discuss new healthcare paradigms in financing and why patients and quality should be at the forefront and how India can move towards a value based framework. Also ways in which health the insurance can be utilized to amplify the impact by leveraging the scale provided by the government jointly with the efficiency of the private sector. We also engage the industry in thought provoking ideas for greater collaborations amongst all healthcare stakeholders while also exploring various pricing models to ensure viability, scale without compromise of quality.



Dr. Harsh Mahajan Past President, NATHEALTH Founder & Chief Radiologist, Mahajan Imaging

COMMUNICATIONS & OUTREACH

Upping the media presence antenna



NATHEALTH's campaign #WeStandWithIndia wins Golden Sabre Award



NATHEALTH is extremely happy to share that the NATHEALTH campaign with Avian WE – #WeStandWithIndia - Building a path to recovery in collaboration with NATHEALTH – Healthcare Federation of India - has won the Gold Sabre in the Healthcare Provider category at the prestigious SABRE Awards Asia Pacific 2022. This was a global event where the Sabre winners of South Asia were shortlisted among other regional winners. The winners were announced at the 2022 SABRE Awards Asia Pacific ceremony at a high-profile event in Singapore.

The multi-pronged campaign, #WeStandWithIndia for NATHEALTH, was designed to bring the focus back on NCDs, educate people that hospitals and private providers/diagnostic facilities are safe and highlight the measures taken by NATHEALTH to build industry-Government connect and advocate on sectorial business concerns. The campaign centered around creation of 3 key pillars: 1) Building data-driven narrative. 2) Building confidence among patients and public. 3) Policy engagement for resource support, incentives for the healthcare sector.

Outstanding reach of the campaign: 784+ media stories aligned with our messages reaching out to a vast audience of 946 M+. Recognition from key Government stakeholders including NITI Aayog, NHA and Ms. Smriti Irani. Stories were also tweeted by The Times of India, IANS, Business Standard and The Economic Times.





Health sectors seeks 5% GST removal on high rental hosp rooms

IDECALULT SECURTS SEEKS 5.70 CDS11ED New Debhi: Healthcare induc try body NATHEATTH auto of 2 per cent GST auto of above Rs 5.000 per day per ming it an additional bunches. Last werek, the GST Council decided that hospital como reast sectoding Rs 5.000 per day per cent without input its are edit. While this measure may the branch at chaining the travent a crucial distintion must be made between phasing out exemptions at the final out-





Therefore, levying a 5 per cent GST rate on hospital rooms raises the embedded tax burden in the healthcare sector impacting affordability which is a lazy objective of the national Health. Policy," the industry body stated. "Our recommendation is that the current tax levied on

Business Standard

In the second se

Connect to th

feat the government's objective of provid-ing affordable healthcare services to all. The tax imposition of 5% is also without the input tax credit, which has been heav-ily criticized by the industry. The deci-sion of levying GST on such rooms was taken by the govern-

ing 47th GST Council meet in Chandigarh. "The decision to impose a 5% GST on hospital room rent above ₹5,000 per day (excluding ICU would add to infla ICU

would add to infla. Cittette tionary pressure to some extent and in-crease the burden. If there is a GST on room rent then tax credit should be allowed for the hospital sector," said Dr Shankar Narang, COO Paras Healthcare "As GST is not pay-able on healthcare services, service providers are not eligi-

ble to avail credit on the input taxes paid by it, which ulti-mately becomes a cost for the service provider," Narang added. Dr. Aashish Chaudhry, man

aging director at Aakash Healthcare, Dwarka, also ech-oed the same observa-tion. He said the gen-eral public will be adversely affected by

the imposition of 5% GST without an input tax credit. "I think to make

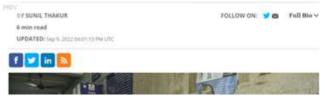
healthcare accessible and inexpensive for the last man standing, it should receive the most subsidies and GST exemptions. With this tax, hospi-With this tax, hospi-tal expenses would rise, and many pa-tients might face dif-ficulties," stated Dr. Chaudhry, According to a study by EY for healthcare industry

beditheare industry body NATHEALTH, the sector carries an embedded tax above 6% of the annual turnover. This is also one of the few sec-tors where the embedded tax burden post-GST period is higher than pre-GST times on account of limited pass through available to the imports under the earlier State VAT regime.



How better business models can bring affordable healthcare to Bharat

An acute supply side problem which includes a lack of proper hospital infrastructure, doctors, nurses and paramedics, defeats the purpose of universal healthcare. Here are three business models that will bolster the healthcare infrastructure



Facebook® 😂 😮 😖 🤅 Healthcare industry seeks removal of 5% GST on high rental hospital rooms

OUSTINZ Industry body CII pitches for simplification of GST, reduction in tax slabs

re: Home > Economy & Policy > News

Healthcare industry body asked government to put into abeyance recently announced 5 per cent GST on hospital rooms with rental value of above Rs 5.000

Healthcare industry seeks suspension of 5% GST on high rental hospital rooms en by PI



Healthcare industry body NATHEALTH on Tuesday asked the go put into abeyance the recently announced 5 per cent GST on hospital rooms with rental value of above Rs 5,000 per day, terming it an additional burden on 5% GST on hospital rooms a blow to affordable healthcare

MONIKA YADAV @ New Delhi

THE 5% GST rate on non-ICU hospital rooms with rental val-ue above 35,000 per day would lead to inflation and would in-crease the cost for patients, as per healthcare industry. They say it will de-feat the government's

GST GST on hospital room It will defeat the govt's objective of

providing affordable ment last month dur-ing 47th GST Council healthcare services to all. The tax imposition of 5% is also without

the input tax credit, which has been heavily criticized by the industry



PHARMABIZ . com none Editorial Services + Interview QEA Chronical Specials Pharma Mart ePharmat Archive Home - tim Eperat Falses Health & Insurance #91 22 2585 5214 Nathealth and CKD launch public education campaign 'Win with Vacc bolster Covid-19 vaccinations Nathadh and Ceithe for Khowkedge & Development, (CKD) an inganization included by IPE Dobai, tax launched a public education campeign, Mad VIIn with Vacciner. This is to dod Costo-19 incode confidence in the law coverage details across Anathan de Hunyana. These endant Studies Samman Mannacho, Basia, Cheng and Usagan in Assam and Youn in manayan, Rumpy Par Annes Anathan Vaccinera Index. While mide has yeached a significant ministrue by interministry a Midi of 200 million sectors, only 9.1% core citizen base interviewed the biocondr down till Advapti 2022. Overall, valendation runnlars frame released in central position of the clanity, a gap that Natimeth in clanational with Cartine for innovadge and development, Wigna GE Hauthoare, Changoli Haupital and Feserius Medical Care am to address with this CPHI The programme will use effective mentioning and impact assessment tools to measure propries and a multi-prospet communication approach will be advanted transfers traditional and must approach in all terretaries tool latent process, theatre article influences, coefficient approach and



Diagnostics: Corporates eye positive results

Tata, Adani and Torrent are among new players queuing up to get a slice of the diagnostics ple

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Medical tourism revives



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As Centre readies 'Heal in India' portal, hospital chains suggest a slew of measures on medical tourism

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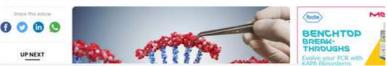
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Genome sequencing: The future of preventive healthcare is now

quencing has increased by leaps and bounds or er the past two decades to a point where it is po sle to map an individual's complete gin

Anu Acharya | Updated Sep 7, 2022 | 05:05 PM IS1





By Pra deep Singh



ONCE IN SHORT SUPPLY DURING THE PEAK OF THE PANDEMIC, VITAL PARAPHERNALIA USED IN THE PREVENTION AND TREATMENT OF COVID-18 REMAIN UNSOLD OR UNUSED, PUTTING MANUFACTURERS IN A SPOT

BY NEETU CHANDRA SHARMA



CHALLENGING TIMES

12

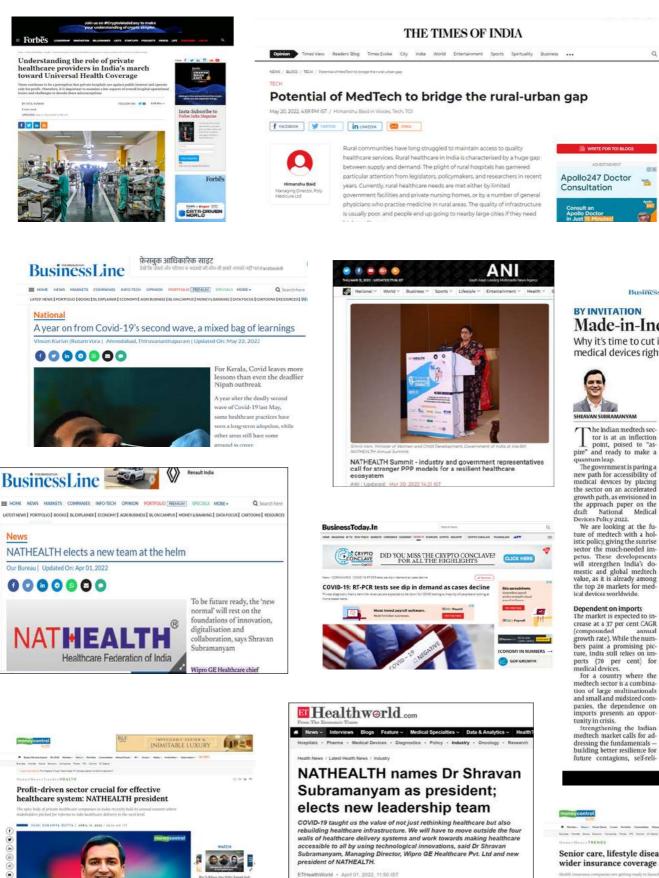
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Communications & Outreach



BusinessLine

BY INVITATION Made-in-India medtech Why it's time to cut imports and make

medical devices right here at home



tient volumes without com-promising on quality, enabling broader access to care, and focus on prevention with improved diagnostics, biphar imaging intralligness. higher imaging intelligence and reducing radiation risk. he Indian medtech sector is at an inflection point, poised to "as-pire" and ready to make a

Providing incentive In 2020, the government an-nounced incentivisation plans worth nearly ₹3,420 crore over five years for man ufacturers who invest in key medical devices.

ance, and ability to handle pa

The production-linked in-centive (PII) scheme for med-ical devices provides the much-needed boost to domestic manufacturing, mak-ing it globally competitive.



Dependent on imports

The market is expected to in-crease at a 37 per cent CAGR crease at a 37 per cent CAGR (compounded annual growth rate). While the num-bers paint a promising pic-ture, india still relies on im-ports (70 per cent) for medical devices. For a country where the medtech sector is a combina-tion of large multinationals and small and midsized com-panies, the dependence on

panies, the dependence on imports presents an oppor-tunity in crisis.

tunity in crisis. Strengthening the Indian medtech market calls for ad-dressing the fundamentals – building better resilience for future contagions, self-reli-

of its medical devices stockcom A case in point: At GE Healthcare we recently launched a ₹100-crore unit, under the government's PLI scheme, for local manulac-turing of CT machines, cath-lab equipment, ultrasound scanners, patient monitoring solutions, ECG machines and ventilators. We are aspiring for a to-morrow that promises qual-tive healthcare to the last mile. The question is: How do we make it a reality? The writer is Managing Director, Wipro GE Healthcare, and President, NAIHEALTH, Views are personal



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TREATE

Senior care, lifestyle diseases may now get wider insurance coverage as norms change









INFLATION

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HEALTHCARE D



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cute sime the scope testing, to and infect es, "My wi-copatible well look e ties to off-patients a tisto Tier says Ame Manuging Healthcare



NATHEALTH #WeStandWithIndia Oct 19 As we prioritize accessible & affordable healthcare in India, the conversation needs to be driven towards expanding India's health infrastructure by harnessing technologies & innovations through active & meaningful collaboration between the start-up community & industry.



NATHEALTH #WeStandWithIndia - Oct 7 ... Digitalization of the #healthcare sector is the future of the industry. However, concerns over privacy have been raised time and again. Here's a study that has analyzed the risk-benefit factor of digitalization.



news.mit.edu Study finds the risks of sharing health care data are low The potential risk of patient re-identification from publicly available health data is extremely low, according to new research from a team



NATHEALTH - Healthcare Federation of India 6.333 felle 1mo • 🕲

SRL SRL

Building on the deep penetration of smart devices & the increase in connectivity. India already saw the benefits of #DigitalHealthcare during the #Covid19 pandemic. The adoption is further catalyzed by gov, interventions like ____see more



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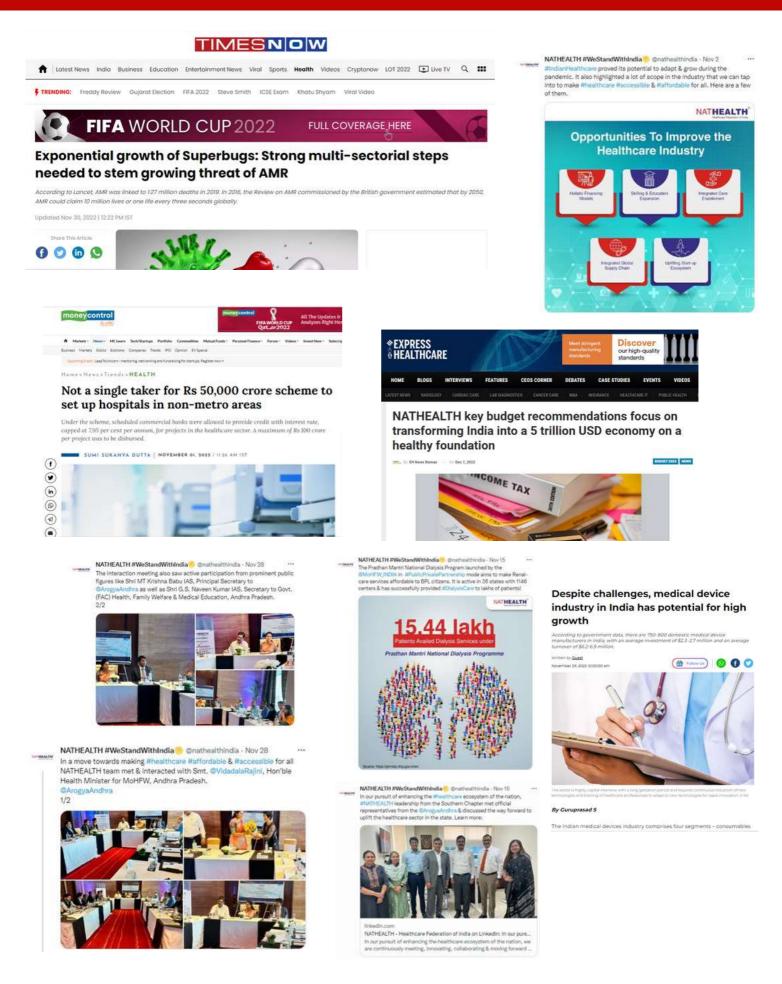
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GIVING WINGS TO NATHEALTH 3.0 AGENDA

Key initiatives & outcomes

Key initiatives & outcomes

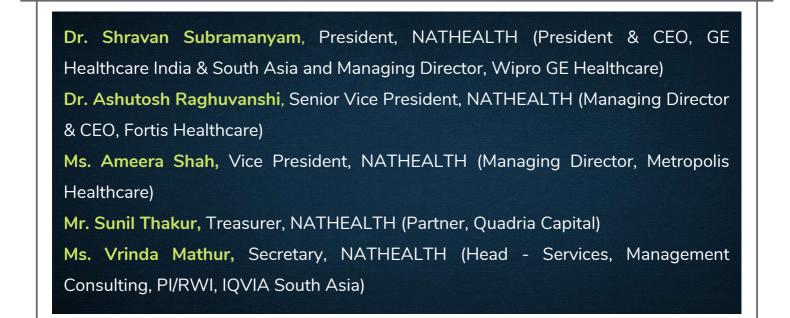
- NATHEALTH's Leadership Team taking the Agenda forward
- Kickstarting Regional Charters, Hiring Regional teams & more
- NATHEALTH Secretariat Organizational announcement
- Strong Regional Membership Drive initiated
- NATHEALTH announces 2 new membership tiers
- NATHEALTH Member engagement Portal initiation
- NATHEALTH's revamped website launched
- NATHEALTH announces its Snnual Summit 'Arogya Bharat 2023'





NATHEALTH's Leading Team - A collaborative effort towards 3.0 Agenda

NATHEALTH's new Leadership Team for the year 2022-23 has initiated various rounds of meetings with each Region & Forum to collectively plan the roadmap for 3.0 Agenda.



	Mentors	Chairs	Co-Chairs
North Chapter Regional Leaders	Dr. Ashutosh Raghuvanshi Vice President, NATHEALTH and MD & CEO, Fortis Healthcare	Mr. Ashwajit Singh Founder & Managing Director, IPE Global	 Mr. Anand K, Chief Executive Officer, SRL Diagnostics Mr. Abhishek Kapoor, SVP - Strategy, Regency Healthcare Mr. Narendra Varde, MD Roche Diagnostics Mr. Parveen Jain, Head Regulatory & Govt affairs, Fresenius Medical Dr. Anil Vinayak, Group COO, Fortis Healthcare
South Chapter Regional Leaders	Dr. Shravan Subramanyam Senior VP, NATHEALTH & President & CEO, GE Healthcare India & South Asia & Managing Director, Wipro GE Healthcare	Dr. K. Hari Prasad President, Hospitals Division, Apollo Hospitals Enterprises Limited	Mr. Gangadi Madhukar Reddy, Managing Director & CEO, MedPlus Mr. Srikanth Srinivasan, Head of Services, GE Healthcare Ms. Mansi Wadhwa, Head-Growth Programs, India Medtronic Pvt. Ltd. Ms. Anitha Niranjan, Director at GHA Global Healthcare Academy Ms. Anu Acharya, Founder and CEO @Mapmygenome
East Chapter Regional Leaders	Ms. Preetha Reddy Former President, NATHEALTH and Executive Vice Chairperson, Apollo Hospitals	Dr. Alok Roy Chairman & Managing Director, Medica Synergie Pvt. Ltd.	 Ms. Ruma Banerjee, Vice President, Neotia Healthcare Initiative Ltd. Mr. Rupak Barua, Group CEO & Director, AMRI Group ofHospitals Dr. Simmardeep Gill, Chief Executive Officer, CK Birla Hospitals Mr. Suyash Borar, Director, Xceptional Health & Wellness Pvt. Ltd
West Chapter Regional Leaders	Dr. Harsh Mahajan President, NATHEALTH and Founder and Chief Radiologist, Mahajan Imaging	Mr. Sanjiv Navangul MD, Bharat Serum	Ms. Visalakshi Chandramouli, Founding Partner Tata Capital Dr. Vivek Desai, HOSMAC India Private Limited Dr. Ankit Thakker, Executive Director and CEO at Jupiter Hospital Mr. Dharmil Sheth, Co-Founder, Pharmeasy/API Holdings



NATHEALTH's Leading Team - A collaborative effort towards 3.0 Agenda

Functional Forum Leaders

Medtech Mr. Tushar Sharma, MD and GM - India & South Asia at Abbott Vascular Mr. Rohit Sathe, Vice President, Philips Health Systems, Indian Subcontinent 	 Providers Mr. Dilip Jose, Managing Director & CEO, Manipal Hospitals Ms. Zahabiya Khorakiwala, MD, Wockhardt Hospitals
Diagnostics • Dr. Om Manchanda , Managing Director, Dr Lal PathLabs • Mr. Arjun Ananth, Chief Executive Officer, Medall	 Homecare Ms. Meena Ganesh, Chairperson & MD Portea Medical Mr. Vivek Srivastava, CEO and Co- Founder HCAH
Senior Care	 Innovation Mr. Amit Mookim, MD, IQVIA South
• Ms. Nanki Lakhwinder Singh, Protribe Senior	Asia, President, TiE Mumbai Dr. Vidur Mahajan, Innovation Forum
Care Services Private Limited	Leader, NATHEALTH and CEO,
• Mr. Rajit Mehta, MD & CEO, Antara Senior Living	CARING Mr. Harshad Reddy, Director, Apollo
Ltd.	Homecare
Insurance Mr. Mayank Bathwal, Chief Executive Officer -	PEVC Mr. Sunil Thakur, Partner, Quadria
Aditya Birla Health Insurance Dr. S Prakash, MD, Star Health and Allied	Capital Mr. Mitesh Daga, Managing Director,
Insurance Co. Ltd	TPG Capital



Kickstarting Regional Charters, Hiring Regional teams & Team building

NATHEALTH has launched its Regional Charters of South, West & East. Additionally, regional hiring has taken place and is an ongoing process. Also, NATHEALTH believes in regular internal communications and team building. As a part of this vision, a team building exercise for the Secretariat was arranged. It focussed on key areas like working in a collaborative manner, understanding the strengths of colleagues, building up on the strengths, methods to improve on the weaknesses, working in harmony, aligning towards a common goal & vision, and more. The Secretariat team benefitted immensely from the session and the members hope to see better and more targetted outcomes going forward.



Strong Regional Membership Drive initiated

NATHEALTH has kick-started its regional membership drive, along with its regional charters. The result has been encouraging with an average run rate 10-15 new members per month. Various activities and initiatives have contributed to this growth.

NATHEALTH Membership Portal underway

A new NATHEALTH Membership Portal is underway, which will replace the existing WhatsApp channel for the same purpose. The Federation has an IT beta platform under testing presently. A transition plan will shift Membership initiatives away from WhatsApp into a better CRM system. This will allow for more refined engagement, along with privacy protection.



NATHEALTH announces 2 new membership tiers

NATHEALTH has announced two new prestigious membership tiers. Now healthcare professionals and organizations can avail of improved membership benefits with these new levels. Contact <u>secretariat@nathealth.co.in</u> for details.



Now accepting nominations!

A panel of NATHEALTH Past Presidents, Governing Council & Leadership Team Members will scrutinize every application

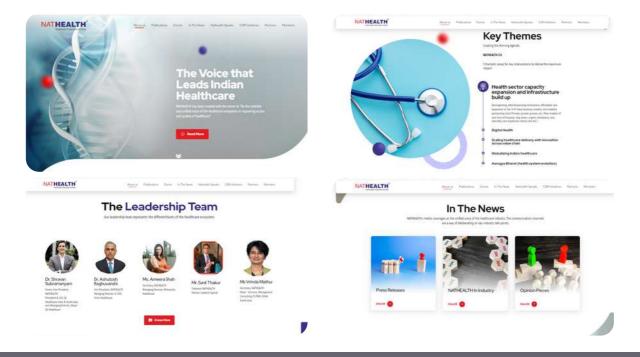
For more details, contact:

Siddhartha Bhattacharya Email: secretariat@nathealth.co.in siddhartha.bhattacharya@nathealth.co.in Website: https://www.nathealthindia.org/



NATHEALTH's revamped website launched

NATHEALTH is glad to share that its revamped website is now officially launched. Based on the lines of the 3.0 Agenda, the project was implemented through curation of content with an updated library to make it more attractive and user friendly, ultimately resulting in increased audience engagement and easier navigation for the end user.



NATHEALTH Secretariat Organizational announcement

As a direct function of our strong community support and senior leadership engagement, NATHEALTH has been focusing on a steady trajectory of growth and partnership driven impact to strengthen the voice of the healthcare ecosystem. During recent Governing Council and President Council meetings, NATHEALTH has charted an ambitious and focused agenda where different forums of NATHEALTH have come together to integrate, collaborate, and reimagine the healthcare agenda cutting across functional priorities and geographic barriers.

Keeping in mind our future priorities, we are making the following announcement pertaining to roles and responsibilities in NATHEALTH Secretariat.



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Giving Wings to NATHEALTH 3.0 Agenda

Mr. Siddhartha Bhattacharya Secretary General, NATHEALTH

Siddhartha Bhattacharva leads the NATHEALTH Secretariat as the Secretary General. He brings over twenty years of leadership experience in health, technology and technology enabled services sector

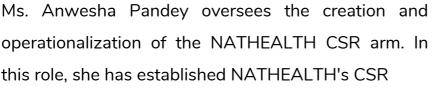
across India and USA. Siddhartha has leadership credentials in both the Public and Private Sectors in India, from where he derives his capabilities of a responsible persona in strategic advisory services, operational delivery and technology leadership in the health sector. Siddhartha holds a bachelor's degree with Honors in Electrical and Electronics Engineering from the Birla Institute of Technology and Science, Pilani, Rajasthan. He received his Master's in Business Administration from the John M. Olin School of Business at Washington University in St. Louis, Missouri. In addition, he is an Executive Alumnus of the Kellogg School of Management, Northwestern University.

Ms. Anwesha Pandey

Senior Deputy Director NATHEALTH

operationalization of the NATHEALTH CSR arm. In this role, she has established NATHEALTH's CSR

chapter, has successfully executed NATHEALTH's vaccine awareness program and has launched the consumer facing quality awareness CSR program. She is also involved in the Process on Audit, MIS, accounts, and SOW. Additionally, she drives membership engagement central with the GC/LT/Past Presidents and functional forums. She is also responsible for the Expert Speak Series and improvement in the net promoter score (NPS).









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NATHEALTH Secretariat Organizational announcement

Anwesha also works on increasing NATHEALTH's footprint, strengthening the regions, communications outreach, and NATHEALTH's global expansion.

Ms. Vrinda Chaturvedi

National Lead (Administration, HR, IT, Finance, and Special Initiatives)

Ms. Vrinda Chaturvedi oversees policy and delivery of multiple staff functions like Admin, Finance, IT, HR and overall governance - both institutional as well as functional. In addition, Vrinda oversees development

and deployment of IT tools for member engagement, roadshows in regions as well as supports SG in various existing and new programs Vrinda develops the SOP for all staff policies that provides clarity and smooth delivery of all line responsibilities. She is also responsible for functional forum interactions, and for demonstrating strong sectorial leadership and collaboration. She supports the NATHEALTH President and SG offices, ensures smooth co-ordination and execution of NATHEALTH governance functions.

Ms. Anugrah William

Government Partnership (PPP) Specialist and Northern Region Chapter Lead

Ms. Anugrah William is responsible for Government interactions and representations, along with charting state MOUs. She is successfully handling projects related

to GST, dialysis, DNB, digital health and PMJAY engagements with the Government. She also oversees partnerships with other federations and evolves partnership models in respective states.









Her role also involves engagement with new ministries, Meity, Social Justice and Finance. Anugrah is the nodal point for NATHEALTH's Northern Region Chapter and engages with the NATHEALTH community in this region, while aligning the state focus areas with national priorities. Under NATHEALTH 3.0, Anugrah is formalizing Government relationships that are well developed at Central and state level into structured MOUs, outlining long term mutual areas of priority.

Ms. Moumita Roy Chowdhury

Eastern Region Chapter Lead



We are pleased to announce that Ms. Moumita Roy has joined NATHEALTH Secretariat in Month of June in the Kolkata as Eastern Region Chapter Lead. In this role, Moumita is responsible for tracking engagement

level per member and ensuring that NATHALTH grows both - the overall pool of membership engagement opportunities as well as its equitable distribution as per membership eligibility and entitlement. Moumita acts as the nodal point for NATHEALTH's Eastern Region Chapter and engages with the NATHEALTH community in this region while aligning the state focus areas with national priorities. Moumita comes with 19 years of experience into the HR domain. Even prior to officially joining the team, Moumita had an experience of working in the NATHEALTH Eastern Region for a couple of years.



Mr. Chirag Bomzon Western Region Chapter Lead

We are pleased to announce that Mr. Chirag Bomzon has joined NATHEALTH Secretariat in Month of July in Mumbai as the Western Region Chapter Lead. In this role, Chirag is tracking engagement level per member and ensuring that NATHEALTH grows both - the



overall pool of membership engagement opportunities as well as its equitable distribution as per membership eligibility and entitlement.

Chirag also acts as the nodal point for NATHEALTH's Western Region Chapter and engages with the NATHEALTH community in this region while aligning the state focus areas with national priorities. Chirag comes with 4 years of progressive experience in Medicine and Healthcare Management domain, undertaking leadership and management roles under the Mobile Health unit in Hinduja Hospital and Jagran Pehel. He has experience in team management, team building, vendor management, and client relationship management to deliver the organization's short-term and long-term strategic goals.

Dr. Pushpa Rajendra Prasad

Southern Region Chapter Lead

Dr. Pushpa Rajendra Prasad has joined the team as the Lead - Southern Region effective 16th January, 2023. In this role, she is tracking engagement levels per member and ensuring that the Federation grows both, the overall pool of membership engagement.





Pushpa is also acting as the nodal point for the Southern Region Chapter and engages with the NATHEALTH community in this region while aligning the state focus areas with national priorities. Dr. Pushpa is currently located in Bangalore and she handles the Southern Region from her base in Bangalore, working closely with the NATHEALTH leadership team, community and secretariat.

Dr. Pushpa is a seasoned Healthcare Professional with Bachelors in Homeopathic Science from MUHS and PGDHHM from Symbiosis Institute of Health Sciences. Her studies also include PGDEMS & PGDCR from Grant Medical Foundation and Nucleus Institute of Clinical Research respectively. She has close to a decade of healthcare industry experience from India and the USA, working in multiple sectors such as clinical department, wellness, project management, care coordination. operations, business development, strategic partnerships and medical affairs. She is an avid traveler and loves to explore new places.



Regular Governing Council Meetings by NATHEALTH































MAJOR PROJECTS UNDERWAY

What should NATHEALTH stakeholders look forward to...

- Annual Event Arogya Bharat 2023
- Eastern Region Whitepaper launch
- NATHEALTH Global Charter
- NATHEALTH Membership Portal
- Siliguri Eastern Region Roadshow
- Guwahati Eastern Region Roadshow (with Invest India)
- Tirupati Southern Region Roadshow (with AP Govt.)
- Cochin Southern Region Roadshow
- Uttar Pradesh Roadshow (with UP Govt.)
- MOU with Jharkhand Government
- MOU with Andhra Pradesh Government



We thank our Sponsors & Partners





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Healthcare Federation of India (NATHEALTH)

Report written, compiled, edited & designed by Health Biz Insight