

2022 MAY NEWS **LETTER**

Shaping India's health system by owning and contributing to strategic healthcare agenda



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What's inside the...



NEWS

LETTER

Impact in the last 30 days

Collaboration with Gol: NATHEALTH Leadership team met the Union Health Secretary, Gol to discuss collaborative next steps for the year ahead, on GST, CGHS, MVT & CSR.

Infrastructure, Education & Delivery: NATHEALTH, along with partners ADL, Bain & Company and PwC, met Dr. Vinod Paul, NITI Aayog to chart strategic pathways for boosting India's health infra, education & health delivery.

Start-ups & Infra: A meeting with Dr. Vipul Aggarwal, NHA on Investible Periurban Models for New Health Infra Creation - Challenges and Solution Framework, Startup Industry Interface & more.

Supporting Gol initiatives: NATHEALTH was a part of Stakeholder Consultation about Trade Margin Rationalization (TMR) on Non-scheduled Medical Devices, held by DOP & NPPA.

Data & Evidence Driven partnerships with Gol: NATHEALTH's Leadership team met Ms. S Aparna, DoP to discuss Infrastructure Expansion, Digital Health, Healthcare Innovation, Globalizing India's healthcare, Aarogya Bharat, CSR & more.

MedTech sector support initiative: The DOP meeting also discussed GST Rationalization: Amendment to be carried out in the Legal Metrology (Packaged Commodities) Rules, 2017 (Medical Devices).

Joint representation for import: A Joint Representation letter was sent to each - DOP, NITI Aayog, & MEITY to enable import, manufacturing & supply of monitors for medical devices.

Representation on public health initiative: NATHEALTH shared a joint representation letter with Mr. Lav Aggarwal, MOHFW, on Antimicrobial Resistance (AMR).

Stakeholder in Gol decisions: At NHA's request, NATHEALTH shared its inputs on draft of the revised Health Data Management (HDM) Policy for the Ayushman Bharat Digital Mission (ABDM).

Representation on medical devices: NATHEALTH sent a joint representation draft to DOP on the exemption of medical devices from Legal Metrology.

PMJAY & GST: NATHEALTH participated in NHA's meeting with corporate hospitals on PMJAY; and also held a separate meeting with NHSRC on GST.

8th Annual Summit Report launch: NATHEALTH's detailed work on Re-building, Re-structuring & Re-imagining Resilient Healthcare Systems in India in a Post Pandemic Era, captured in the report.

CSR Agenda: NATHEALTH is supporting India's healthcare development through its CSR Charter. Launch of CSR Report Vol. 1 is a step ahead.



NATHEALTH meets Union Health Secretary, Gol to discuss collaborative next steps for the year ahead

NATHEALTH's Leadership team recently met with Shri Rajesh Bhushan, Union Health Secretary, Government of India. The meeting included Dr. Shravan Subramanyam, President-NATHEALTH, Dr. Harsh Mahajan, Immediate Past President-NATHEALTH, Ms. Ameera Shah, Vice President-NATHEALTH.



Discussion points revolved around:

- Industry response to NHA PMJAY White paper on Provider Payment (Package, payments & Reimbursements) - Recommendations.
- Embedded taxes in healthcare sector GST (next steps).
- NATHEALTH CSR Program on Vaccine Hesitancy.
- Boosting Medical Value Travel in India.

CGHS rates revision

In a discussion on the subject, NATHEALTH suggested the below:

- A revision in rates keeping in mind the long duration since the last revision.
- A mechanism to tie these rates to CPI index so that they don't fall out of line.
- A mechanism for speedy settlement of claims removes payment risk and results in full participation of all providers without their working capital getting locked.

Key priorities of NATHEALTH (after internal deliberations and feedback from the recent March 2022 8th Annual Summit), were also discussed. Along with NATHEALTH 3.0 Agenda, which focuses on shaping India's health system by owning and contributing to strategic healthcare agenda.



NATHEALTH's meeting with NITI Aayog to chart strategic pathways for boosting India's health infra, education & health delivery

NATHEALTH's Leadership team, along with partners ADL, Bain & Company and PwC, recently met Dr. Vinod Paul, Hon'ble Member (Health), NITI Aayog, Government of India.

Discussion points included:

- Medical Education: PPP, DnB & Nursing/Skilling reforms leveraging digital (Collated summary Industry Feedback).
- Investible Peri-urban Models for New Health Infra Creation Challenges and Solution Framework - Recommendations.
- Industry response to NHA PMJAY White paper on Provider Payment (Package, payments & Reimbursements) - Recommendations.

Key priorities of NATHEALTH (after internal deliberations and feedback from the recent March 2022 8th Annual Summit), were also discussed. Along with NATHEALTH 3.0 Agenda, which focuses on shaping India's health system by owning and contributing to strategic healthcare agenda.

NATHEALTH & NHA's meeting held

NATHEALTH's Leadership team recently met with Dr. Vipul Aggarwal, Deputy CEO, NHA to discuss various collaborative steps for the year ahead.

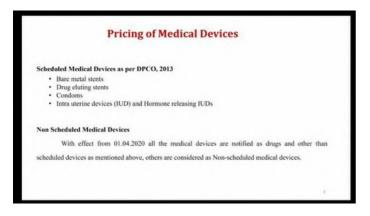
The meeting deliberated on:

- Industry response to NHA PMJAY White paper on Provider Payment (Package, payments & Reimbursements).
- Investible Periurban Models for New Health Infra Creation- Challenges and Solution Framework - Recommendations.
- Startup Industry Interface.

Key priorities of NATHEALTH 3.0 were also discussed, which focuses on shaping India's health system by owning and contributing to strategic healthcare agenda.



Stakeholder Consultation about Trade Margin Rationalization (TMR) on Non-scheduled Medical Devices





A stakeholder consultation was held by the Department of Pharmaceuticals/National Pharmaceuticals Pricing Authority (NPPA) about Trade Margin Rationalization (TMR) on Non-Scheduled Medical Devices. Towards this, a presentation was made by NPPA to which members inputs and suggestions were asked.

NATHEALTH fully supports the initiative to use TMR from Price to Distributors (PTD) as a pricing mechanism to make medical devices more affordable for the patients. NATHEALTH also appreciates applying TMR on 6 medical devices that resulted in substantial reduction in price to the tune of 54% to 70%.

Some of the collective industry responses shared by NATHEALTH with the DOP/NPPA are:

- Price band-based approach may not work for devices due to complexity and variations in prices of same category of devices. Recommend a phased manner approach from bandwidth perspective and operational challenges.
- Graded margin for TMR depending upon therapeutic area. It should be Margin (MRP-Selling Price/MRP) and not Mark up (MRP-Selling Price/Selling Price).
- PTD should be calculated as: Sum of net sales realized for the product by the manufacturer divided by sum of total quantity of such product sold.
- Apply TMR from prospective batches to minimize supply chain disruptions.
- Create a legal provision to incorporate TMR from PTD to bring predictability and consistency in the pricing policy.

Meeting with Department of Pharmaceuticals to discuss future plans for health sector development

NATHEALTH's Leadership team recently held a meeting with Ms. S Aparna Secretary, Department of Pharmaceuticals (DoP).

Discussion points focussed on:

- Infrastructure Expansion, Digital Health, Healthcare Innovation, Globalizing India's healthcare, Aarogya Bharat (health system evolution).
- Understanding how lighthouse, demonstration projects backed by strategic CSR can work in the Indian set-up.
- Data and Evidence Driven partnership engagement models with Government.
- Collaboration on Thought Leadership initiatives like original research, white paper, etc.





Meeting with NHSRC on GST

NATHEALTH arranged an interaction with Mr. Ranjan Kumar Choudhury, Advisor HCT to discuss key aspects of GST in healthcare. The key outcomes/action steps were:

- GST Stakeholder Discussion to be organised by NHSRC.
- Plan a One Nation and One Dialysis
 Program.

NATHEALTH is now in the process to organize the dialysis meeting along with various stakeholders.



Representation on exemption of medical devices from Legal Metrology

In view to remove the double regulation for Licensed medical devices from the Legal Metrology Rules 2011, Dr. N. Yuvraj, Joint Secretary, DoP recently conducted a meeting with the industry stakeholders. Towards this, a draft representation on exemption from Legal Metrology was sent by NATHEALTH to the DOP.



Background: It has been the constant demand from the industry to seek exemptions from Legal Metrology (Packaged Commodities) Rules, 2017, since the drugs, which are more customer facing product is given exemption from the Legal Metrology rules. The exemptions which was earlier available for the medical device industry was withdrawn due to the issue of MRP not being applied by certain importers. However as per the provisions of the 31/3/2020 notification in pursuance of Notification No. SO 648(E) of NPPA, all devices whether regulated or not, comes under the ambit of DPCO and thus are regulated by NPPA. All other labelling rules applicable for medical devices as per MDR 2017 already complies with the requirements of the customer, similar to that of the drugs.

The representation letter included the following requests/recommendations:

- Request for exempting medical devices from the ambit of Legal Metrology (Packaged Commodities) Rules, 2017 as given to drugs.
- In addition, as a post-analysis to the said meeting, NATHEALTH submitted its stand on the 4 issues of enforcement provisions, which have been raised by Department of Legal Metrology:
- 1. Retail sale price in the form of Maximum Retail Price (MRP) is inclusive of all taxes for medical devices.
- 2. Consumer complaints number.
- 3. Country of origin in case of imported packages.
- 4. Size and dimensions of the medical devices where it is necessary.

Joint representation to enable import, manufacturing & supply of monitors for medical devices

As a joint representation by NATHEALTH, medical tech players and other relevant stakeholders, a letter was sent to the DOP, NITI, and MEITY to seek the support on an urgent basis to enable import, manufacturing & supply of monitors for medical devices that has been put into a sudden stop due to abrupt discontinuity in the established exemption process by MEITY since 2019.

The representation letter included detailed background, problem statement and support needed details for consideration from these three offices.



NATHEALTH is committed to resolve industry issues, especially the ones, which disrupt functionalities and patient outcomes. The above being one of them. The dialogues are in progress on the joint representation, with favorable results expected.

Joint representation on Antimicrobial Resistance (AMR)

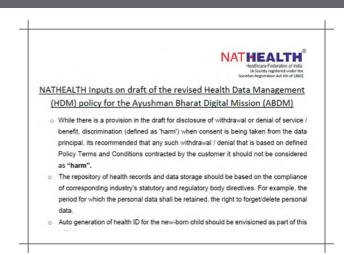
NATHEALTH shared a joint representation letter with Mr. Lav Aggarwal, Joint Secretary, Ministry of Health Family Welfare (MOHFW), Government of India, on Antimicrobial Resistance (AMR). The intent of the letter is to explore opportunities that exist for private and public sector to join hands in the implementation of the AMR guidelines at the state level.

The suggestions of the NATHEALTH AMR Taskforce included in the letter are:

Awareness campaigns for AMR; Training programs for doctors mandated by ICMR; A platform encompassing central and state implementing agencies to implement ICMR AMR Guidelines; Strengthen diagnostic capacity; Mandate every hospital to report on AMR audits monthly/quarterly across states; Compiling industry data. NATHEALTH has also extended itself to provide the multi-sectoral support that these initiatives require.

Inputs on draft of the revised Health Data Management (HDM) Policy for the Ayushman Bharat Digital Mission (ABDM)

The National Health Authority (NHA) had requested industry comments/feedback to be submitted on the draft revised Health Data Management Policy released by NHA. In response to this request, NATHEALTH had shared its collective industry inputs on the Policy.



A glimpse of a few NATHEALTH inputs on the HDM Policy:

- While there is a provision in the draft for disclosure of withdrawal or denial of service /benefit, discrimination (defined as 'harm') when consent is being taken from the data principal, its recommended that any such withdrawal/denial that is based on defined Policy Terms and Conditions contracted by the customer it should not be considered as "harm".
- The repository of health records and data storage should be based on the compliance
 of corresponding industry's statutory and regulatory body directives. For example, the
 period for which the personal data shall be retained, the right to forget/delete personal
 data.
- Auto generation of health ID for newborns to be envisioned as part of this initiative.
- The information to be provided by the data fiduciary to the data principal should be allowed in electronic form.
- Major % difference in package will bring in complexity and various diversion mechanism, suggestion requested there shouldn't be more than 5% difference.
- Case base package should be converted to disease-based package, there should be targeted disease-based packages. There by deciding line of testing and treatment.
- There should not be more than 2 variations in category.
- There should be difference in disease and lifestyle/cosmetic treatment.
- Specifications of instruments or consumable should be common and equal ground for imported and local manufacturer (no biases in quality standard).

NATHEALTH's participation in NHA's meeting with corporate hospitals

NATHEALTH recently participated in a meeting with top Corporate Hospitals' CEOs for Hospital Empanelment in Ayushman Bharat Pradhan Mantri Jan Arogya Yojana organized by the NHA. The meeting was chaired by Shri Mansukh Mandaviya, Union Health Minister for Health, Ministry of Health, and Family Welfare and MOCF.



Important Points/Takeaways:

- Health Benefit Package (HBP) 2022: 365 new procedures have been added in the new version of the NHA HBP, which takes the total to 1,949.
- Under this scheme, differential pricing has been introduced that is based on city type and the level of care.
- NHA soon is planning to release price fixing strategy (pricing will be dynamic and will be implemented very soon). This was the purpose of releasing the consultation paper.
- NHA is now trying to see convergence of various schemes to achieve Universal Health Coverage. Target is to approach missing middle population (i.e. 30-40%) through low-cost insurance cover.
- Other points such as GST, CGHS, delayed payments and base rates were also discussed.

For more details, visit: https://nha.gov.in/img/resources/HBP-2.2-manual.pdf

Resource Mobilization Initiative

NATHEALTH's Hiring Drive Going Strong

NATHEALTH had recently floated its requirements regarding the Regional Hiring being conducted by the Federation. Job description details and other information are being posted regularly at various social platforms. The process is swiftly moving forward.





Thought Leadership Initiatives

Launch of NATHEALTH 8th Annual Summit Report

NATHEALTH has launched a detailed report on its 8th Annual Summit held recently. The Report captures the essence of the 2-day event, which was organized with the theme: Re-building, Restructuring & Re-imagining Resilient Healthcare Systems in India in a Post Pandemic Era.

Various eminent Government officials and healthcare leaders spoke at the event, who's thoughts are well captured in the report. The document also includes Key Takeaways & Next Steps derived at the event, for each of the key plenary sessions. These can prove beneficial to chart out growth plans for the year ahead.



The Report has been widely circulated within NATHEALTH members and the healthcare industry. To download a copy, <u>click here</u>.

Leaders Speak

"With improved public private collaborations, India's healthcare system can be rebuilt, restructured & reimagined"



Shri. M. Venkaiah Naidu Ji Hon'ble Vice President of India Government of India

There is a pressing need to increase public expenditure in health. The Government has set a target of 2.5% of GDP by 2025 in the National Health Policy. This should be complemented by capacity building, comprehensive & cost-effective healthcare, and digital health tools.

Re-building, Re-structuring & Re-imagining Resilient Healthcare Systems in India

While India has shown great resilience in the face of adversity, the pandemic reinforced the need to strengthen India's healthcare infrastructure. Achievements like indigenous development of vaccines, administration of over 180 crore doses, and a parallel rapid scaling of diagnostic facilities are global benchmarks. It bears testimony to the collective resolve to meet this grave unforeseen challenge.

Leaders Speak

"The 4 pillars of Ayushman Bharat can create a resilient health system. This is how the Union Government is reimagining healthcare delivery in India"



Shri. Rajesh Bhushan Secretary, Ministry of Health and family Welfare, during the Inaugural Ceremony

Under the Ayushman Bharat Health Infrastructure Mission, there is a highly ambitious Rs. 64,000 croe outloy scheme for the next 5 year building health infrastructure. The Mission will ensure a diagnostic facility and a public health lab in every block. This would happen for the first time in India.

The role of Ayushman Bharat in building a resilient & re-imagined India

Ayushman Bharat's four pillars of Health and Wellness Centres, Pradhan Mantri Jan Aarogya Yojna, Ayushman Bharat Digital Mission, and Pradhan Mantri Health Infrastructure Mission - lead to resilience.

- By creating 1,50,000 Health and Wellness Centres across India, will improve health services delivery.
- India will be reimagined when the remote & rural population can easily visit their wellness



Thought Leadership Initiatives

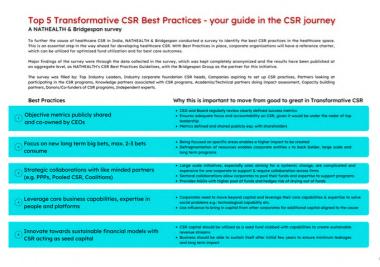
Launch of NATHEALTH's CSR Report - Volume 1



CSR is a powerful tool to re-build, re-structure and re-imagine resilient healthcare systems in India. To highlight these aspects, along with partners Bridgespan & Sahamanthran, NATHEALTH has been undertaking various initiatives to promote CSR in healthcare. The report is a culmination of these thoughts to explore CSR in healthcare, as it dives deep into the vision behind driving healthcare CSR in India, the stakeholders, their roles, some noteworthy initiatives, the possible challenges, way forward and the next steps.

The edition also features NATHEALTH's 1st Healthcare CSR Awards, which were conducted in association with Sahamanthran, and the results of NATHEALTH & Bridgespan's CSR Best Practices Survey. The Report has been widely circulated within NATHEALTH members and the healthcare industry.

To download a copy, click here.





The proposed next steps... While NATHEALTH can play an anchoring role, it is the joint responsibility of each stakeholder to strategically grow the CSR agenda in healthcare. To attention this visit of pack following or ent the proposed next steps that can be understane collaboratively amongst multiple soluteholders. To the collaborative stream along the milestenses for healthcare CSR's future. 5 thoritist projects to support through collaborations. Aliga each stakeholders' role to make this happen. 5 three thought teadership in healthcare CSR. 6 support bod and innevarive interventions in healthcare CSR by supporting members and NOOS active in the public health & CSR space. Develop white papers; create supporting documents that help in analystics. & big data in healthcare CSR. E slation with the Government on policy framework. Support NOOS with resources and guidance. Continue to recognize corporate organizations, NOOs & other health sector members, who make lasting and impactful contribution for strengthening the healthcare system through CSR interventions. An invitation to collaborate NATHEALTH would like to heer from you on ways to create a collaborative structure to initiate the process or elevating the agenda of healthcare CSR. Kindly vench out to surfavor through consideration. Contract us at supportation.



NATHEALTH's Regular Internal Communications

Northern Region Leaders Call

In the meeting, the revised North Charter Leadership was introduced with the announcement of Mr. Abhishek Kapoor from Regency Healthcare joining the leadership this year for the North Chapter. Mr. Ashwajit Singh, Chair, Northern Region Chapter further informed on the updated membership tiers. The leaders were updated on a list of bucket ideas for 2022-23.

President Dr. Shravan Subramanyam updated on the recent Government interactions NATHEALTH had with NHA, MOHFW and NITI Aayog.

Key Actionable/Next Steps arrived at:

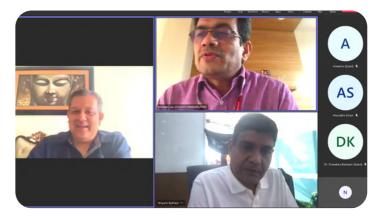
- A Regional Summit was proposed to be organized this year.
- India Africa Dialogue to continue.
- To work out a Northern Region Communication Strategy from the overall communication plan.
- To take forward the discussion on the whitepaper/policy document.
- To take forward the CSR program under NATHEALTH.
- Discussions on Cervical Cancer Screening Project.

Insurance Forum Meeting held

The meeting was led by Forum leaders Mr. Mayank Bathwal and Dr. S Prakash.

Discussions steered towards:

- Reflections on last years priorities and prepare grounds to seek GC consensus for FY 22-23 priorities.
- Plans for membership growth in the insurance vertical.
- Inputs from members present and deciding next steps were also collated.





NATHEALTH's Regular Internal Communications

MedTech Forum meeting

NATHEALTH held its MedTech Forum meeting recently, with the following deliberations:

- Revising the MEDTECH Priorities: to frame out for FY22-23
- Government meeting updates
- Inputs and Discussion with Forum members

Key Action Items:

- Stack ranking of the priorities through survey.
- Like last year, the forum decided to conduct the priorities charting survey to vote for the top priorities for the MdTech group to be followed by Taskforce creation with timelines for execution and delivery of outcomes.
- Reconvene in June to crystallize the priorities and plans ahead.
- Post alignment with MedTech members NATHEALTH to share the deliberations and key take ways of various Government meetings with Governing Council members.

Meeting with GE Taskforce held

The meeting shed light on various vital functionalities of NATHEALTH, along with an introductory round with all taskforce team members.

Key discussion points:

- NATHEALTH 3.0 vision and plans to execute
- NATHEALTH Regional Secretariat Hiring
- Members Community engagement tools
- PCPNDT
- GC meetings/calendarlocations to be identified



- Membership drive
- PR and communication Plan
- NATHEALTH Forum agenda and priorities



NATHEALTH's Regular Internal Communications

NATHEALTH conducts its SGM

The Special General Body Meeting of NATHEALTH was held to discuss some of the key areas regarding the Federation's functioning.

Discussions included:

- Membership Tiers and their Annual Membership Fees.
- Digital Members and Institutional Members.
- Change in the Registered Office of NATHEALTH.



 Authorizations, responsibilities, duties of NATHEALTH Secretariat.

Resource Mobilization Initiative

Ms. Moumita Roy Chowdhury joins as Eastern Region Chapter Lead

NATHEALTH is pleased to announce that Ms. Moumita Roy Chowdhury has joined NATHEALTH Eastern Chapter Secretariat in Kolkata Office as Eastern Region Chapter Lead. In this role, Moumita will act as the nodal point for the Eastern Region Chapter and engage with the NATHEALTH community in this region while aligning the state focus areas with our national priorities.

She has joined NATHEALTH with a work experience spanning 18 years and an



exposure in industries as varied as Education and Healthcare with her last assignment being in the Metal & Mining industry.



Proactive Communications & PR Campaigns



